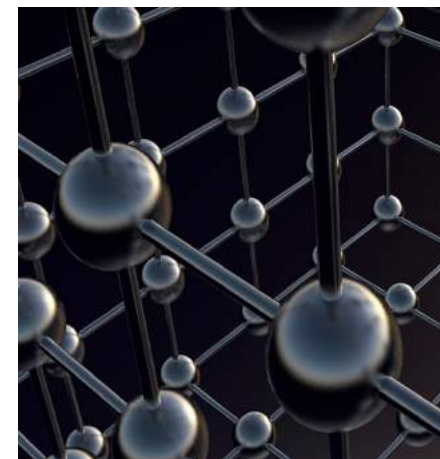
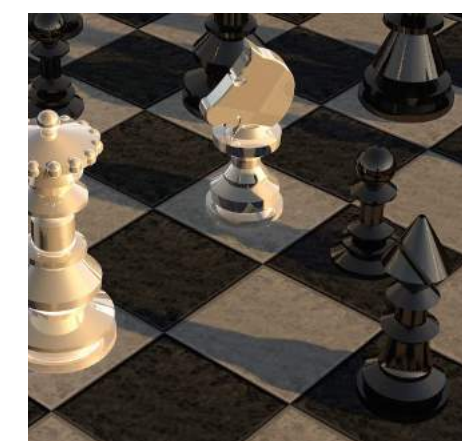
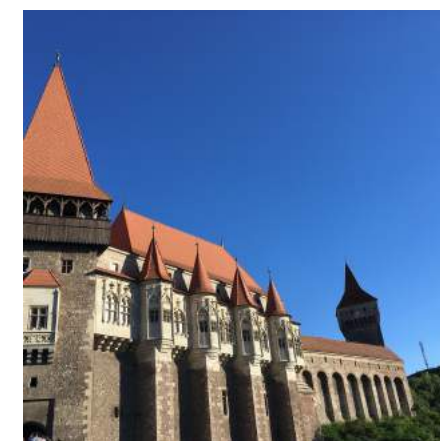
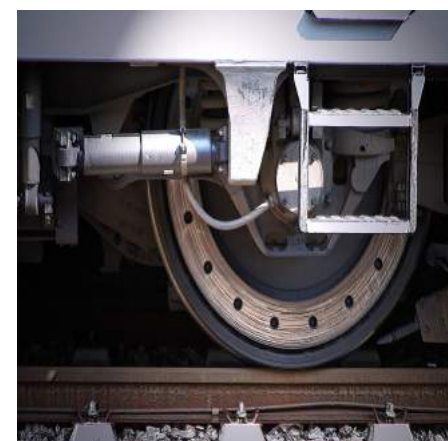
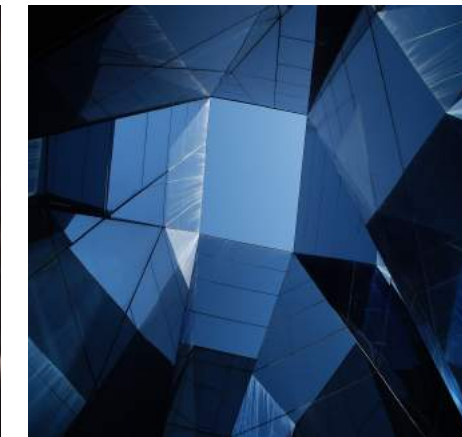




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Romania

The Strategic Choice

the foreign investor's guide 2017



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Dear Reader,

It gives us great pleasure to welcome you to Romania, your next business destination.

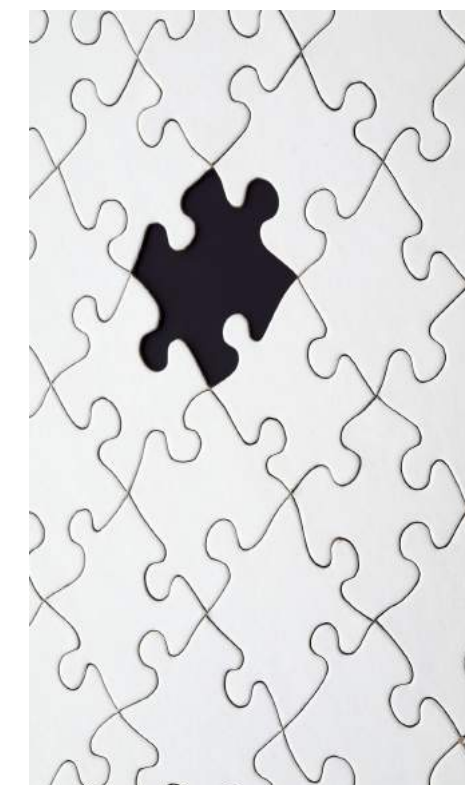
Our friendly business climate designed to encourage development and growth is solid ground for setting-up investments that are innovation intensive, technologically advanced, with maximum economic impact.

With its economy constantly on the rise as one of the most stable in Europe over the past years, Romania has attracted some of the most important players in the world, in various sectors: Renault, Daimler, Ford, Bosch and Pirelli in automotive, Aerotech, Airbus and Sonaca in aerospace, IBM, Siemens, Oracle, Microsoft, Adobe in IT&C, Deutsche Bank, ING Bank or Citibank in the banking sector. They built success stories here, brought high performance technology and some developed centers of excellence in research and development. They are proof that Romania is the place to invest.

At the same time, Romania is a country worth visiting. There are bits of Romania scattered all over the world, like a puzzle waiting to be done from the finest tastes and unique flavors to breathtaking landscapes, churches older than time and mixtures of civilizations preserving values unaltered across millennia.

Romanians have created an impressive, diverse and distinctive culture over the last 2000 years. Just one visit is not enough to take advantage of all the exciting and beautiful elements which make Romanian traditions so unique.

This guide will offer you a better understanding of our country, its competitive advantages and how to best leverage them. We know that every investor story is different and are committed to providing the best possible tailored support in making your journey a success.



InvestRomania Team

Zoom in on Romania

According to the World Bank's Doing Business Report 2016-2017, Romania is ranked 36th worldwide on the aggregate ease of doing business index, climbing one position since 2015. The ranking regarding tax payments had a positive evolution for Romania registering a movement from 55th position to 50th position in 2016. Also it has the second best position among regional peer such as Poland (#47), Hungary (#77), Bulgaria (#83) or Ukraine (#84).

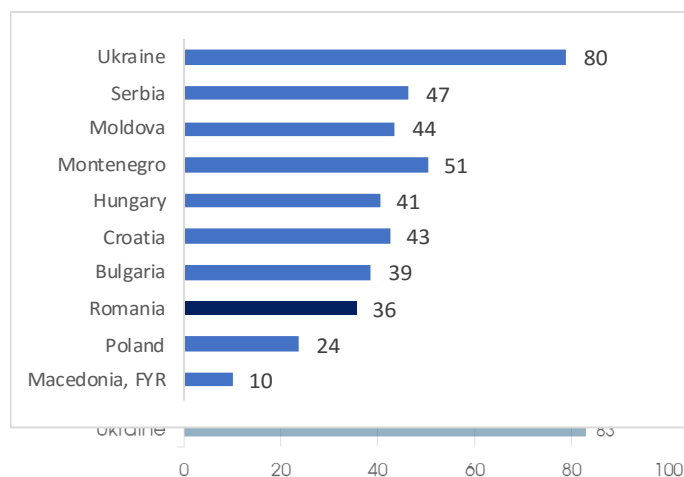


Figure 1. Doing Business rankings

In order to support entrepreneurs, the Romanian government has also simplified the process of opening up a business, reducing the necessary time from 29 days in 2004 to a little over a week in 2016. Moreover, the government is committed to aiding emerging entrepreneurs through more and more incentives.

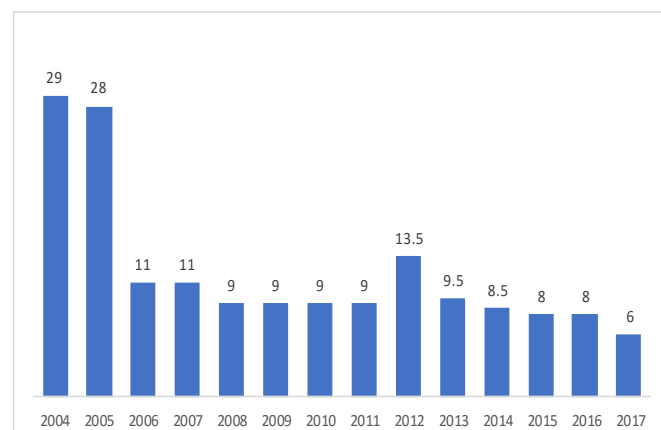


Figure 2. Number of days required to start a business

The pro-growth policy has further implications for the Romanian business environment, with the necessary paid-in minimum capital decreasing by 2.3 percentage points since 2004, reaching a minimum historical value of 0.6% of income per capita.

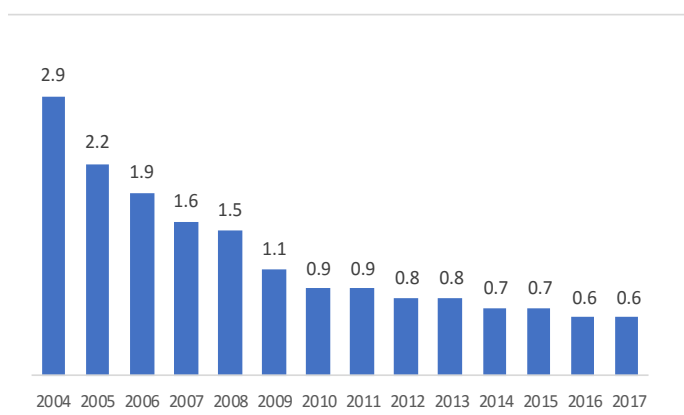


Figure 3. Paid-in minimum capital (% of income per capita)

The number of payments per year required to fulfil fiscal obligations has dropped dramatically, from 113 in 2012 (historic maximum) to just 14 in 2017. Coupled with a fiscal pressure that is one of the friendliest in the EU (CIT: 16%, dividend tax: 5%, VAT: 19%), a more accessible tax system is the next step for growth.

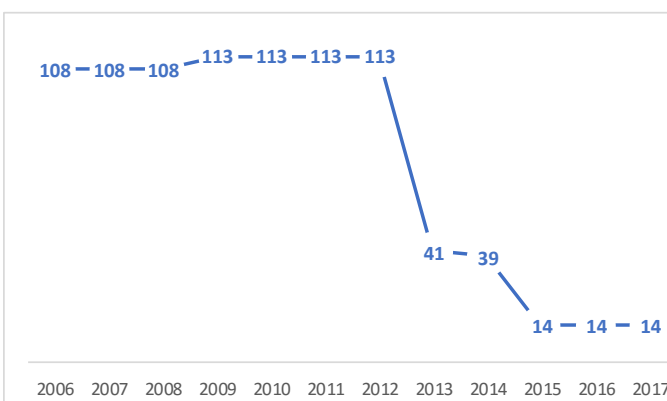


Figure 4. Number of payments for fiscal compliance

Source: World Bank, Doing Business Report 2016-2017



A Foreign Investor's Story

The Romanian FDI stock has increased constantly during the last 17 years, especially after 2000 when it grew by a factor of 6.6, from EUR 9.7 billion to EUR 64.4 billion at the end of 2015.

By activity sectors, the highest share of FDI was directed

towards industry, manufacturing, energy, utilities, financial services, construction, real estate and trade.

New champions are also emerging, with IT&C rising above the EUR 3.7 billion mark in 2015.

Another important sector of

the Romanian economy is the automotive one. The sector FDI stock increased to EUR 3.8 billion in 2015, up from EUR 1.5 billion in 2004. Ford and Dacia have built and continuously updated their production facilities, ramping up a supplier ecosystem of more than 600 companies.

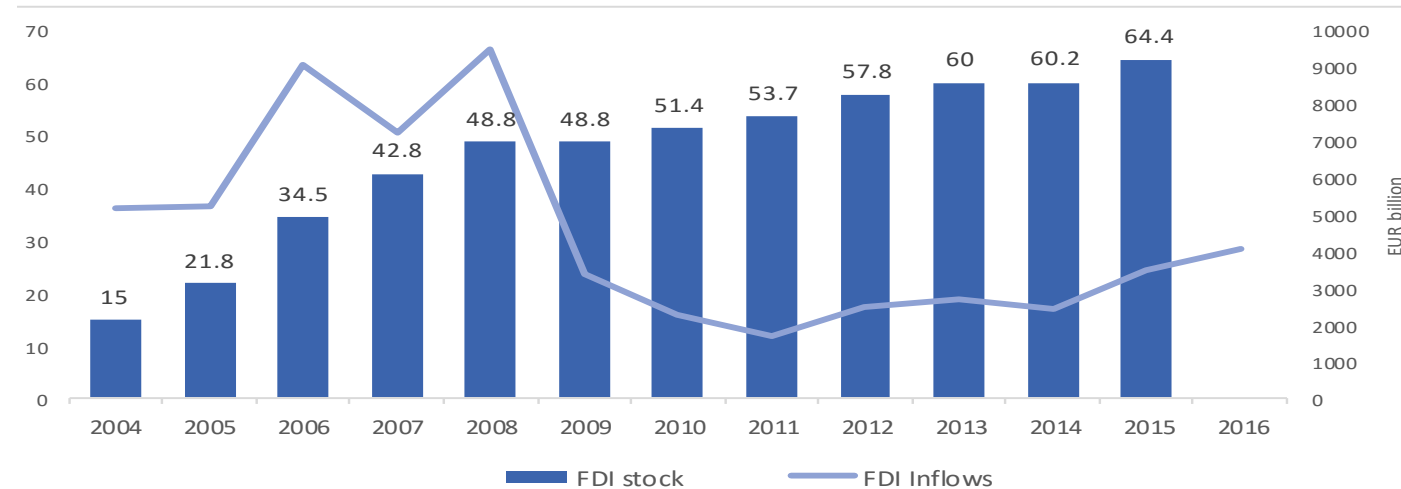


Figure 5. Evolution of FDI stock and flow

By country of origin, the largest share of FDI stock comes from the Netherlands, with EUR 16.1 billion in 2015 (25% of

total FDI). The second place is occupied by Austria, with a total investment stock of EUR 9.1 billion (or 14.2% of

total FDI), followed by Germany (EUR 7.99 billion), Cyprus (EUR 4.42 billion) and France (EUR 4.3 billion).

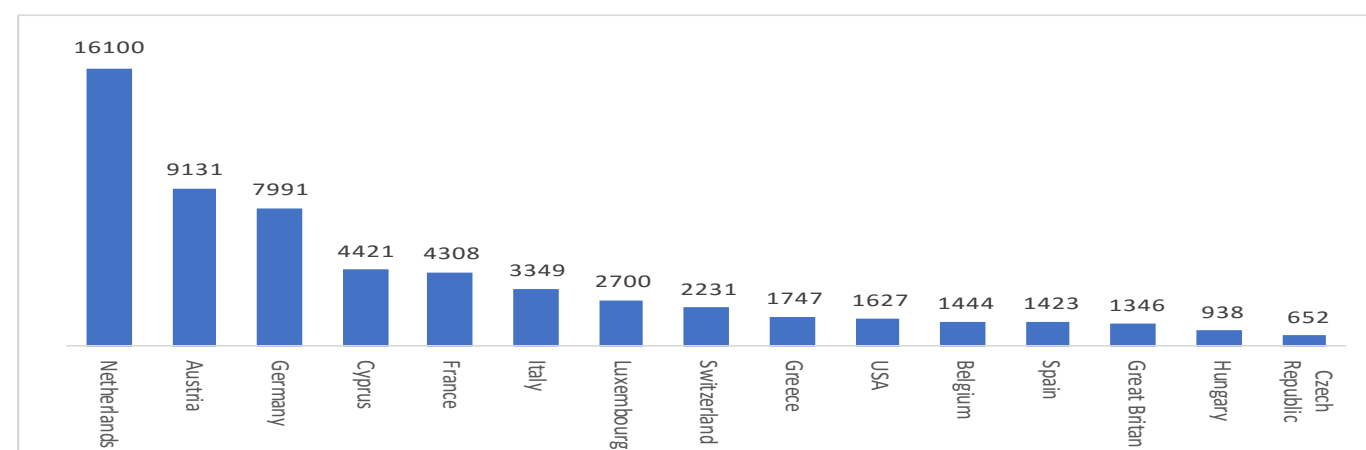


Figure 6. FDI stock by country of origin (EUR m)

At the end of 2015, the most attractive region for FDI was Bucharest-Ifov – more than EUR 38.2 billion, with a share of 59.3% of total FDI stock, followed by the Center Region – with EUR 5.83 billion (9.0% of total FDI) and the West Region with EUR 5.2 billion (8.1% of total FDI). There is a strong relation between FDI and the number of employees within every region, especially in the Bucharest-Ifov or Center regions, where foreign investment has an important contribution.

The value adding industries are concentrated in more attractive regions for FDI, i.e. regions that include IT&C clusters, including BPO/SSC, most of them being located in Bucharest-Ifov (Oracle, HP, Microsoft, IBM), the North-West region and the West region (Dell, Alcatel Lucent, Autoliv, Continental), where foreign investors are focused on well-prepared workforce. Furthermore, sectors such as the automotive and aerospace are located in the Center region and the North-West, where there is a high availability for exporting to the Western countries. On the other hand, the North-East region is more labor-intensive, with a bigger volume of FDI in sectors such as textile production or agribusiness.

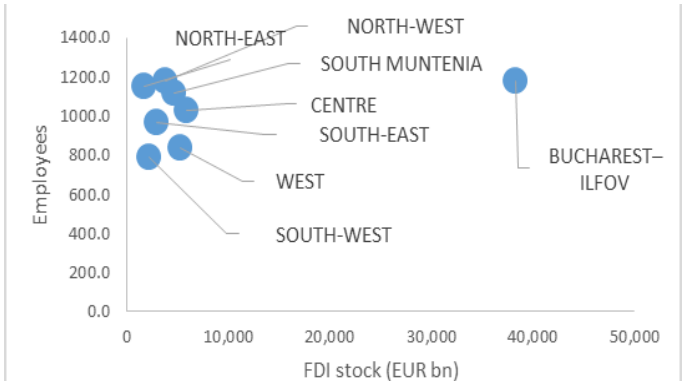


Figure 7. Relation between FDI stock and number of employees

	31.12.2015 EUR million	Share in total FDI (%)
Total, of which:	64 463	100.0
Industry, of which:	28 746	44.6
Mining	1 952	3.0
Manufacturing, of which:	20 477	31.8
Food, beverages and tobacco	2 198	3.4
Cement, glass-ware, ceramics	1 456	2.3
Wood products, including furniture	1 711	2.6
Manufacture of computer, electronic, optical and electrical products	1 476	2.3
Machinery and equipment	1 675	2.6
Metallurgy	2 639	4.1
Transport means	3 803	5.9
Oil processing, chemicals, rubber and plastic products	3 859	6.0

Table 1. FDI stock by activity sector

Textiles, wearing apparel, leather goods	1 050	1.6
Other manufacturing sub-sectors	610	1.0
Electricity, natural gas, water	6 317	9.8
Professional, scientific, technical and administrative activities and support services	4 056	6.3
Agriculture, forestry and fishing	1 662	2.6
Trade	7 861	12.2
Construction and real estate transactions	7 877	12.2
Hotels and restaurants	504	0.8
Financial intermediation and insurance	8 428	13.1
Information technology and communications	3 690	5.7
Transportation	1 191	1.8
Other	418	0.7

Source: National Bank of Romania, 2016

Success Stories



Renault Group - With almost EUR 2.3 billion invested by the end of 2014 and 17 000 employees in the Romanian facilities, the Renault Group, one of the most significant players worldwide, is the country's largest company and exporter. The company enjoys the highest turnover in the country, with its main operations being held at: Dacia plant in Mioveni, Moulds Dacia (Pitesti), Renault Design Central Europe (design center), and Renault Credit International and Renault Technologie Roumanie (encompassing Titu Technical Center).

"The objective is to make Mioveni reach top 5 largest and most important industrial platforms of the Renault Group in the world by 2020". – Nicolas Maure, Former President & CEO of Automobile Dacia SA



Continental is the largest manufacturer of components for the automotive local market, with an annual turnover of over 2 billion and over 16 500 employees. Reported activity in Romania reached 5.9% of the overall turnover of group (39.2 billion euros). With 16 500 employees as in 2015, Romania activity accounted for almost 8% of the German group.



Premium AEROTEC - is the biggest European producer of civil and military aerostructures as well as Europe's leading aircraft supplier, manufactures for the entire Airbus Family using aluminum, titanium and carbon fiber composites (CFC). In 2010, the German company, Premium AEROTEC has expanded its production capacity by building the plant in Brasov.

"Main reasons for choosing Brasov were aeronautic history and well skilled employees available in the area, the strong German community presence and logistic strategic location. From the beginning Premium AEROTEC was continuously involved in supporting and developing a long time tradition, becoming the heart of Romania's aeronautics industry". – Hans Joachim von Wurmb, CEO Premium AEROTEC



Procter & Gamble - is one of the leading producers of fast moving consumer goods (FMCG) worldwide. The US based company is present in Romania since early 1992. The company is present on the domestic market through three entities covering a wide range of activities, from production to marketing and distribution: Procter & Gamble Marketing Romania (coordinating the marketing activities for Romania and other 7 countries in the region), Procter & Gamble Distribution SRL (coordinating distribution within Romania) and Detergenti SA.



Daimler AG

Daimler AG - is one of the biggest manufacturer of premium auto vehicles in the world.

With more than 1 800 employees in its Romanian subsidiaries, Star Assembly and Star Transmission Daimler was one of the first Romanian companies to support a dual education system model, following the German state of Baden-Wuerttemberg.

"In Romania we have a positive experience due to the gearbox factory, which is very good". – Dr. Dieter Zetsche, Chairman of Daimler AG Board of Management



Microsoft - is the largest producer of software in the world and is present on the domestic market since 1992 with two centers: one in Bucharest and one support development center in Timisoara. Currently the US based company has 760 employees and plans to expand to over 1 000 over the next two years. Young people and education are among Microsoft's priorities in Romania.



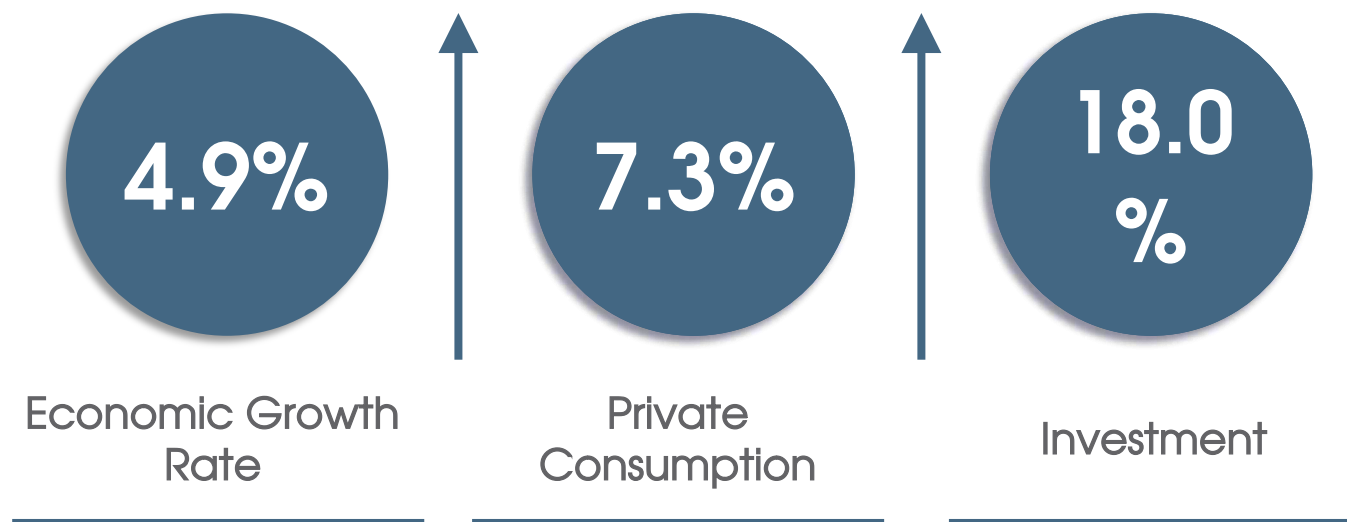
Huawei - is a leading global solutions provider in the ICT field and began their story in Romania in 2003, three years after the company officially entered the European market. The company created more than 2,500 temporary jobs and have over 1 200 employees in Romania, 75% of them being local employees.

"Here, in Romania, our company managed to develop and to maintain a beautiful relationship with the local Government. Romania is a developing emergent market and it is one of our most important markets for Huawei in Central and Eastern European area". – Huang Weiting, regional manager of Huawei Technologies SRL.

Macroeconomic Outlook



Economic growth for 2016 is at 4.9%, up 1.1 percentage points from 2015. The main driver behind the growth is private consumption (7.3%), followed by investment (18%). The private consumption was boosted by the VAT rate cut to 20% in 2016, a reduction of the dividend tax from 16% to 5%, as well as by the increase in real wages.



Furthermore, investment displayed an important rebound, amid the absorption of EU funds and improvements in the real estate and construction market (the construction sector increased by 8.8% in 2015).

Also, the IT&C sector record-

ed a significant expansion (approximately 12% year-on-year) and has become one of the most dynamic in the EU.

Given the increase of domestic demand (private and governmental consumption and investment),

import growth surpassed export growth in 2016 (4.7% vs. 10.9% year-on-year). This leads to a widening current account deficit, from 1.1% of GDP in 2015 to 2.68% of GDP in 2016.

Business Cycle Evolution

The recent growth pickup of the Romanian economy is based on private consumption and investment. Other factors that drove the boost include the increase in real wages, low interest rates, low fuel prices and the VAT reduction for food products.

However, we are approaching a turning point with the output gap projected to close and become positive in 2015, while remaining below 1% by 2017 with no reasons of concern about overheating and over indebtedness.

	Average 2003-2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017f
Real GDP growth rate	6.6	8.5	-7.1	-0.8	1.1	0.6	3.5	3.1	3.9	4.9	4.4
Private consumption	14.1	7.1	-10.1	1	0.8	1.2	0.7	4.7	6.0	9.0	6.7
Output gap	4.4	7.4	-1.9	-3.9	-3.8	-4.8	-3	-2	-1.1	0	0.6
GFCF	21.3	17.6	-36.6	-2.4	2.9	0.1	-5.4	3.2	8.3	5.5	6.2

Table 2. GDP growth and macroeconomic information

The labor market is stable and forecast to improve. Unemployment remained stable at 6.0 % in 2016, but is expected to decrease below 6.0 % in 2017 and 2018. The low unemployment rate is to be seen in a wider context and as a measure of two main effects:

- (i) a large share of the occupied population works in agriculture, at subsistence levels (non-employees)
- (ii) the Romanian labor

market dynamic is influenced by the continuous decline in the working-age population, mainly due to ageing and net outward migration.

However, the employment is projected to increase both in 2017 and 2018 along with sustained economic growth based mainly on internal demand expansion.



Public finance

Fiscal balance and public debt

According to international financial institutions (IMF, WB, EBRD, etc.), Romania's public finances were stable in 2015 and 2016. In 2017 they are expected to deteriorate as the VAT standard rate was reduced from 20% to 19% starting with 1 January 2017, while some public expenditures will be increased.

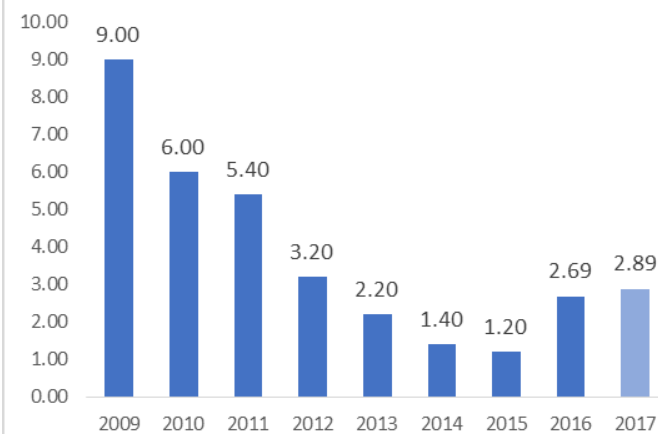
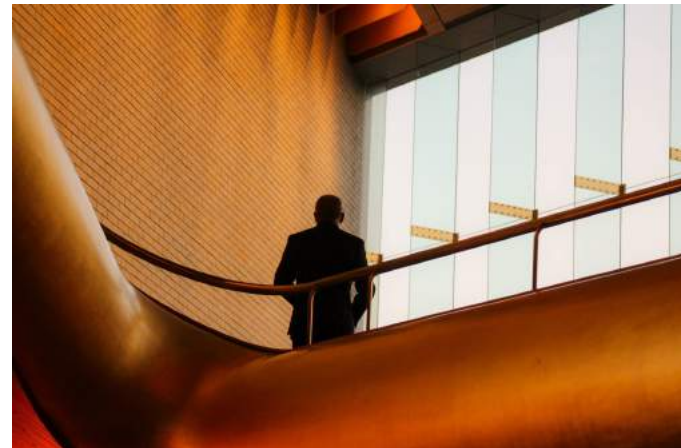


Figure 8. Fiscal deficit evolution

Since the height of the crisis, fiscal imbalances have gradually moderated. In 2009, the budget deficit hit 9% of GDP as the economy plunged into recession. With the support of the measures implemented by the Romanian government, the budget deficit was reduced amid a combination of expenditure reduction and revenues increase.

At the end of 2016, the general government deficit was 2.69% of GDP (in ESA terms). In 2016, strong economic growth and better tax compliance contributed to high revenues. At the same time, the public debt is expected to be around 40% of GDP in 2016-2018.



The Inflation Rate

In Romania and in many EU countries, the inflation rate turned negative in recent years. Consumer prices were on a downward trajectory as a consequence of abundant harvests (in 2013 and 2014), falling oil prices and fiscal measures (reductions in VAT rate for food products starting with June 2015 and standard VAT rate starting with January 2016). In 2016, inflation was negative at -1.5%.

In the medium term, the National Bank of Romania's target-inflation is 2.5% (+/- 1 p.p. variation band). According to NBR, the inflation rate CPI is projected to become positive in 2017.

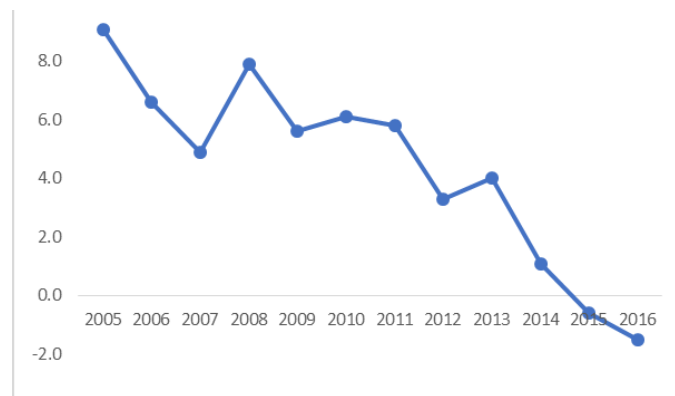


Figure 9. Inflation evolution

Source: National Bank of Romania

Labor Force



In the last five years, according to Eurostat, both the active population and the employment shares in the total population (15 - 64 years) increased amid the revival of the internal and external demand. Employment growth was concentrated mainly in high value-added sectors (ICT and professional, scientific and technical activities) as well in industry and construction. However, the share of employment in total population was well below EU average at the end of 2015 (61.4% vs. 66.5%).

It is important to note that more than 2.5 million Romanians were estimated to be living abroad, representing a potentially huge talent pool of labor force (blue-collar and white-collar workers) for Romanian and foreign companies in the future.

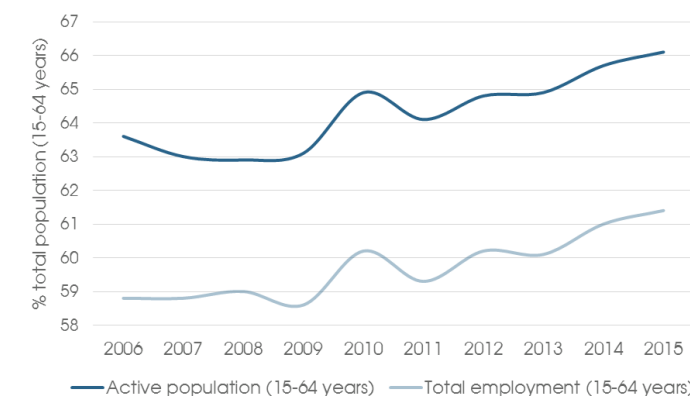


Fig.10. Evolution of employment and active population

In terms of female participation in the labor force, some activities are dominated by females in Romania, even comparatively with the EU28 average. Usually, women are predominantly engaged in Education, Healthcare and Humanities.

More importantly, Romanian women are strongly engaged in sectors typically dominated by men, such as Science, Engineering or Constructions. For these fields, Romania obtains the highest values among all EU28 states. Partially, this reflects the education strategy of the centralized, planned system before 1990, which relied to a large extent on the industrial sector, but also the Romanian women's propensity towards technical and scientific fields.

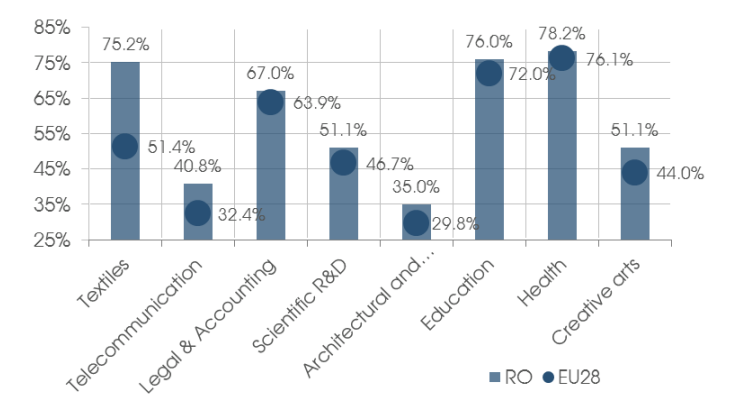
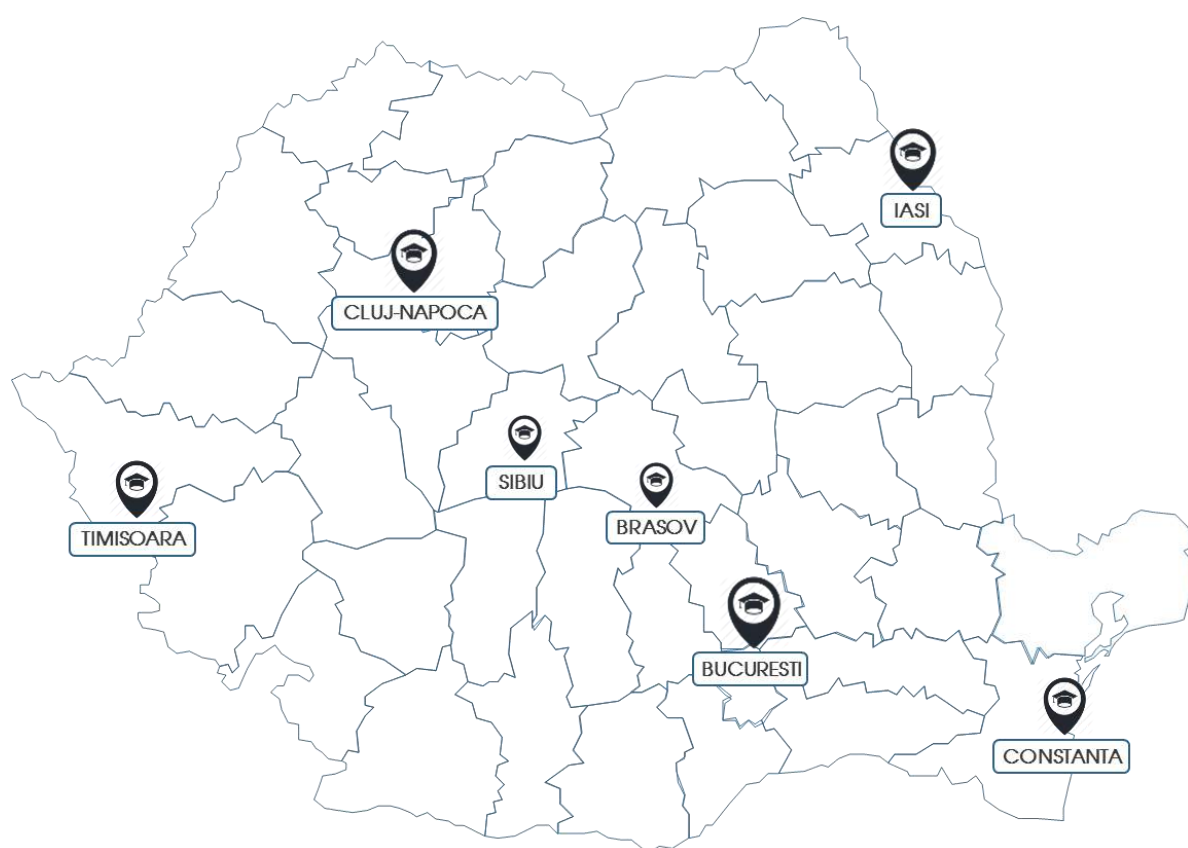


Fig.11. Female labor force participation by sector, RO vs. EU28

Source: Eurostat

Education



Top 3 University Centers

Bucharest - 39 Universities
Cluj - 10 Universities
Iasi - 11 Universities

Age Group Rankings

	15 – 24	25 – 54	55 – 64
	Rank 42	Rank 42	Rank 31

Human Capital Index

Human Capital
Index 2016
Rank 38

Upper-middle
Income Country
Rank 3

Number of Graduates

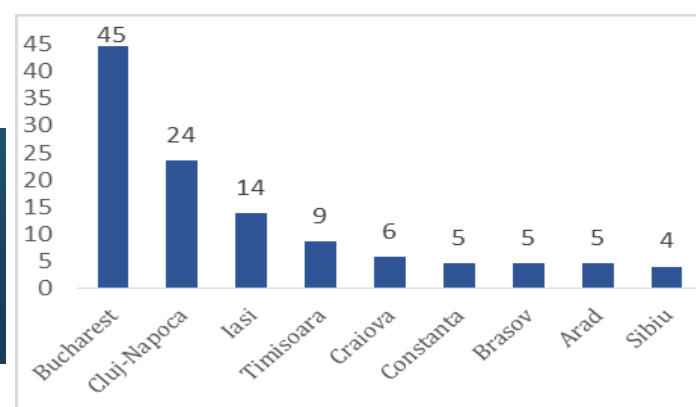


Fig.12. Number of graduates/university center ('000, 2015)

Source: Ministry of National Education and Scientific Research, World Economic Forum

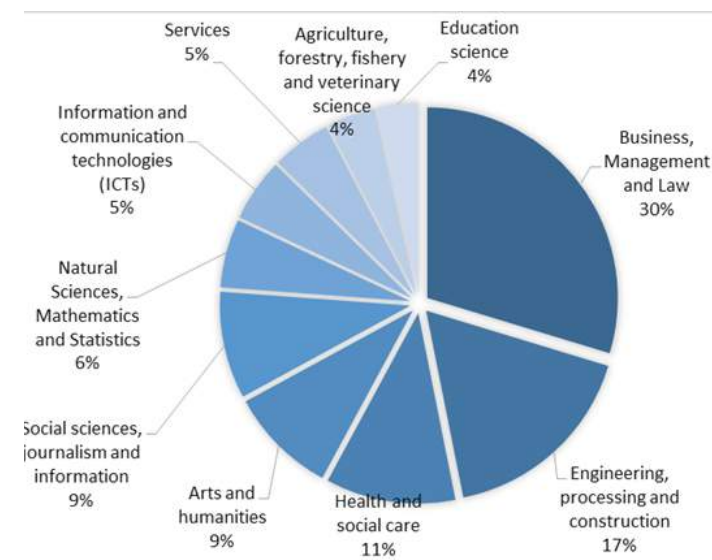


Fig.13. Percentage of university graduates by subject of degree - Bachelor, Master & PhD (2015)

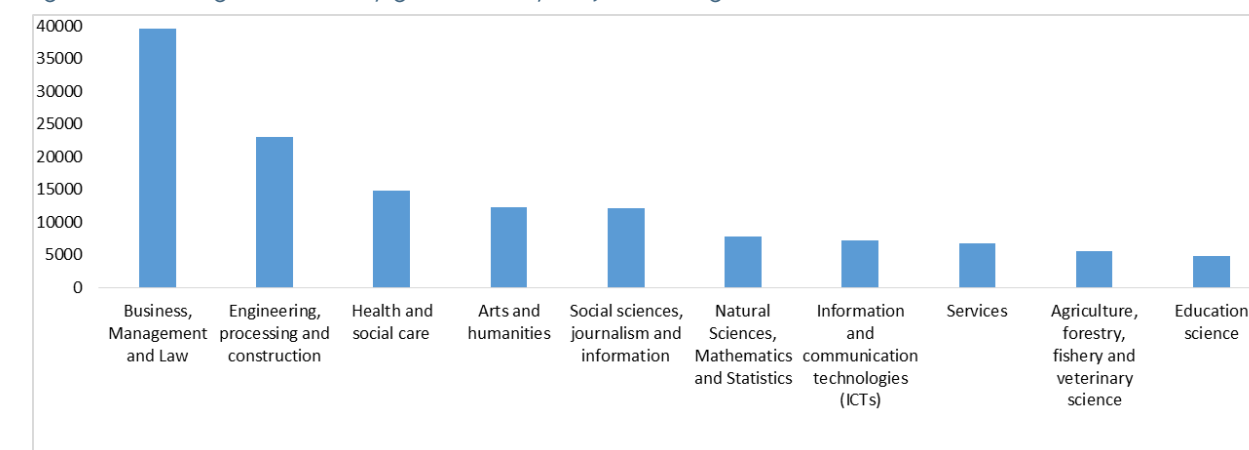
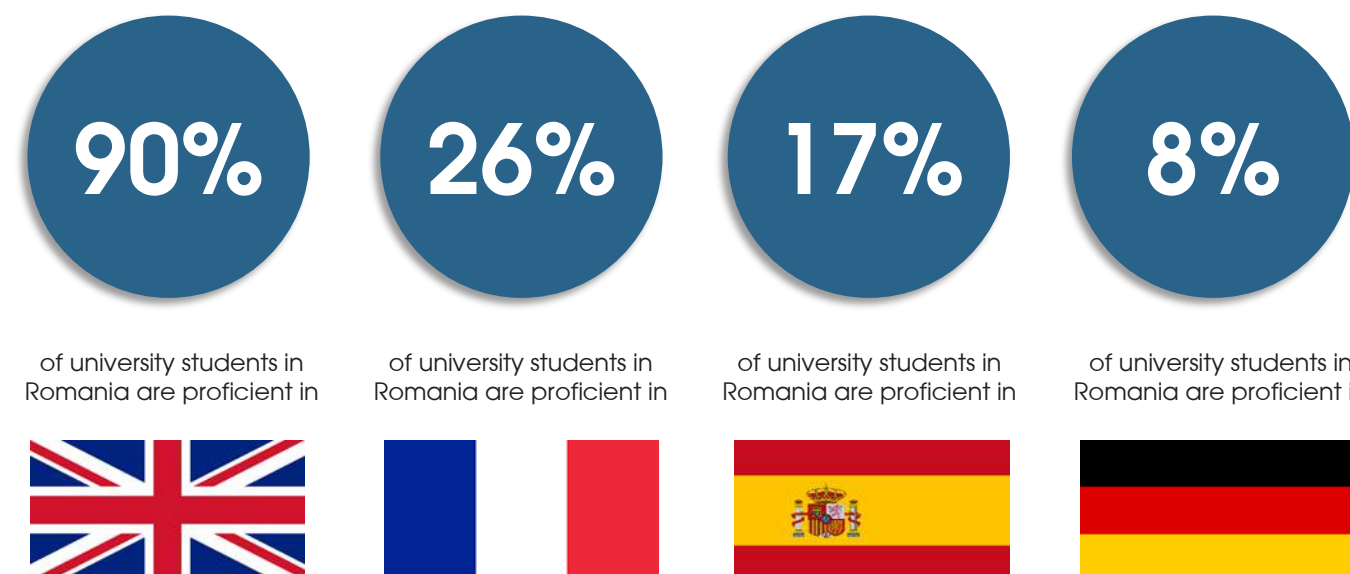


Fig.14. Number of students by subject of degree - Bachelor, Master & PhD (2015)

97% of Romanian high school students study two or more foreign languages while in secondary education.

The predominant languages are English, French, German and Spanish, yet initiatives for teaching Japanese, Nordic languages or the entire Latin language family (Spanish, Italian, French) exist.



Source: ABSL

Energy and Resources



Gas prices and availability

The price and reliability of energy supplies, electricity in particular, are key elements in a country's energy supply strategy. Gas prices are of particular importance for international competitiveness, as gas might represent a significant proportion of total energy costs for industrial and service-providing businesses. In contrast to the price of other fossil fuels, which are usually traded on global markets with relatively uniform prices, there is a wider range of prices within the EU Member States for natural gas.

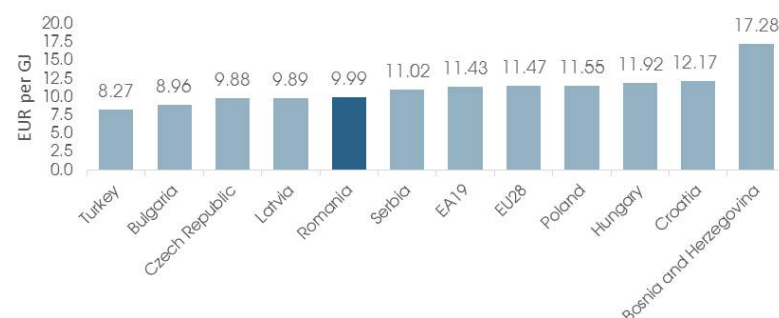


Figure 15. Gas prices

Gas tariffs or price schemes vary from one supplier to another. They may result from negotiated contracts, especially for large industrial users. In figure 15, you can find the final prices (all taxes and levies included) for industrial consumers of natural gas as an average of the second semester of 2015. Industrial consumers include companies with an annual consumption between 10 000 and 100 000 GJ.



Electricity prices and availability

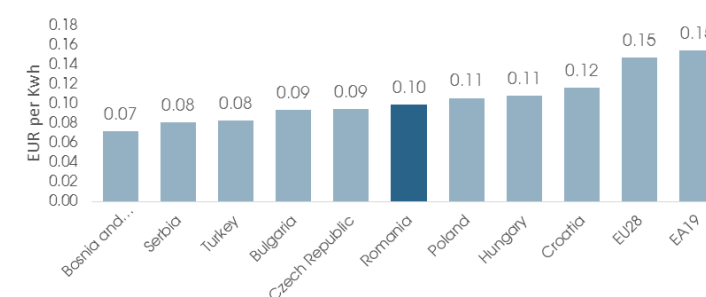


Figure 16. Electricity prices

For industrial consumers, the analysis is based on prices for the medium standard industrial consumption band, with annual electricity consumption between 500 and 2 000 MWh. Prices are presented as average final prices with all taxes and levies included during the second semester of 2015.

Currently, Romania has the lowest energy dependency rates - alongside Estonia and Denmark (the only Member States with dependency rates below 20%).

In the European Union more than 53% of the member states' energy consumption comes from countries outside the EU, especially from Russia (solid fuels, crude oil and natural gas), Norway (crude oil and natural gas) and Columbia (for solid fuels).

Infrastructure

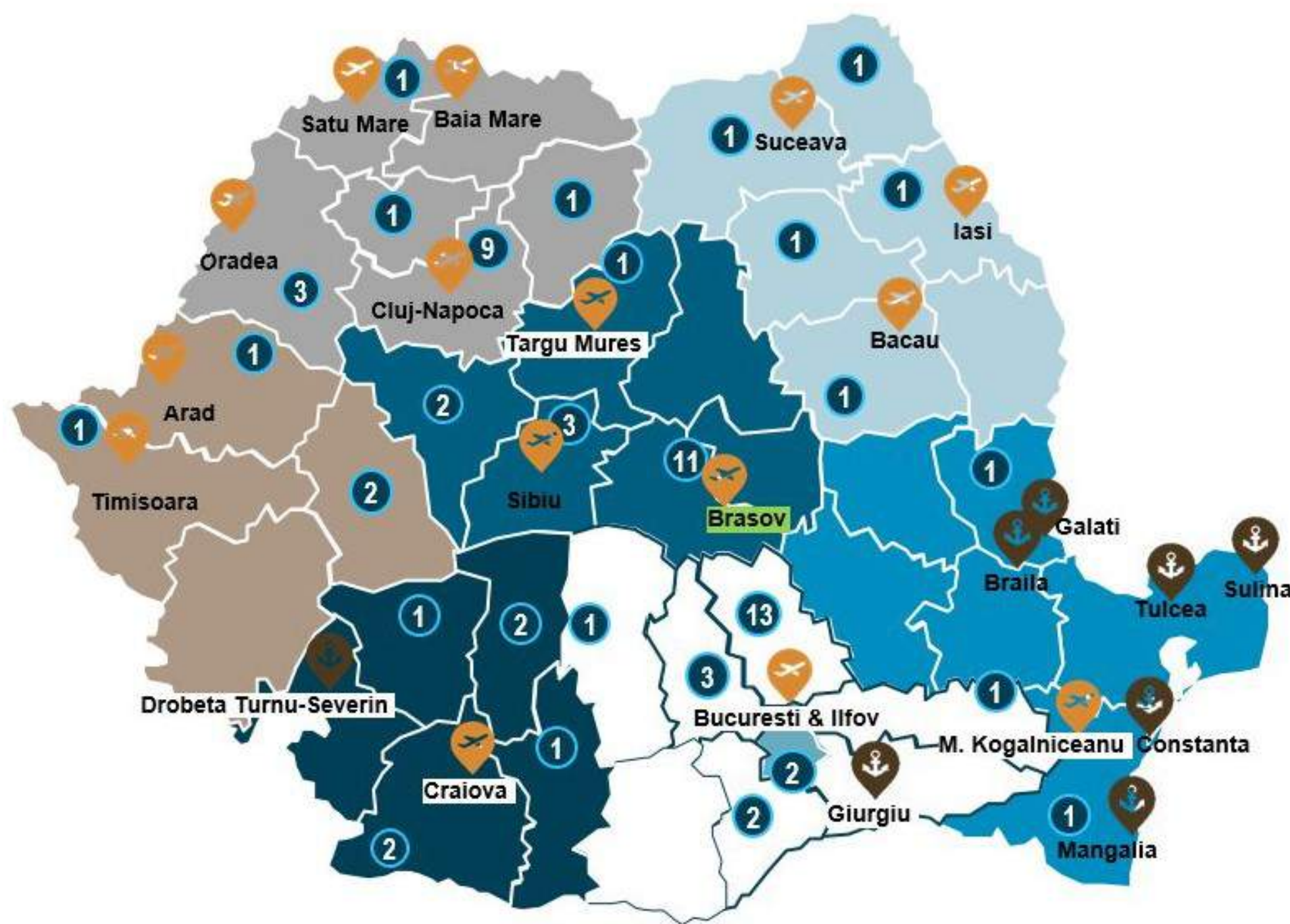
Romania benefits from a wide range of transportation options, from road and rail to air and naval. There are a vast number of options to choose from when considering moving cargo from point to point.

European Infrastructure Programs

With the TEN-T infrastructure program Romania will benefit from a modernization and extension of its road, rail and naval capabilities. There are 2 major projects that pass through Romania:

1. The Rhine-Danube Corridor, with the Main and Danube waterway as its backbone, connects the central regions around Strasbourg and Frankfurt via Southern Germany to Vienna, Bratislava, Budapest, along the Southern border of Romania and finally the Black Sea, with an important branch from Munich to Prague, Zilina, Kosice and the Ukrainian border.

2. The Orient/East-Med Corridor The North West – South Eastern corridor that connects Central Europe with the North, Baltic, Black and Mediterranean seas. It runs from the German ports of Bremen, Hamburg and Rostock via the Czech Republic and Slovakia, with a branch through Austria, further via Hungary and through the south – west of Romania (Arad, Timisoara, Craiova) to the Bulgarian port of Burgas, with a link to Turkey, to the Greek ports of Thessaloniki and Piraeus and a "Motorway of the Sea" link to Cyprus. It comprises rail, road, airports, ports, rail-road terminals and the Elbe river inland waterway.



Road Transportation

Currently the road infrastructure in Romania has approximately 80 000 km out of which 711,6 km are motorways.

Railway Transportation

The railway network of Romania has approximately 20 000 km, out of which 8 000 km are of electrified lines, being the 7th largest network in the EU.

Maritime Transportation

With 25 ports at the Black Sea, the Danube, and the Danube-Black Sea Canal, Romania can easily be used as a connection for efficiently moving cargo to and from the heart of Europe.

Air Transportation

The 14 airports of Romania offer more than 130 direct flights to 76 destinations in 31 countries, while ensuring a strong internal connection provides easy access to every region.

Industrial Parks

72 industrial parks, with a total available space of over 2900 hectares with varying degrees of availability across Romania, offer access to utilities, some particular benefits packages according to their focus and potential for synergies. Also, in these special zones, investors are exempt from land, building and urban planning taxes as well as for changing the land purpose.

Regional Development



Population	19 819 697
Unemployment Rate	6.8%
Employees	4 611 400
Companies	513 850
Companies per/1000 people	26
Industrial Parks	72
Gross avg. earnings (EUR)	575
GDP/capita (EUR)	8 072
Output of Industrial Production (%GDP)	23.8%

Bucharest- Ilfov



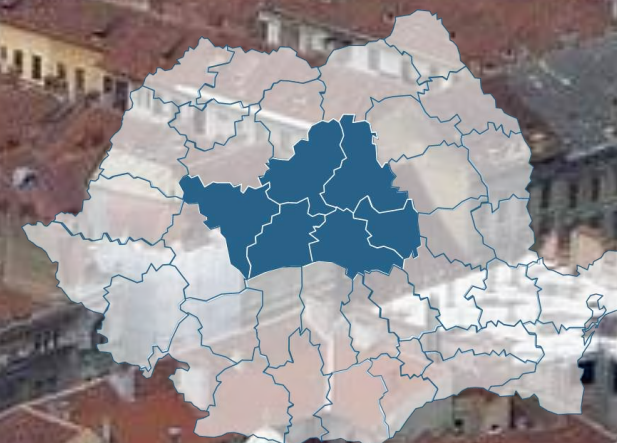
Population
2 286 254
Unemployment Rate
1.8%
Employees
966 100
Companies
128 818
Companies per/1000 people
56.3
Industrial Parks
2
Gross avg. earnings (EUR)
814.5
GDP/capita (EUR)
18 913
State aid intensity
15% Bucharest / 35% Ilfov

South- East



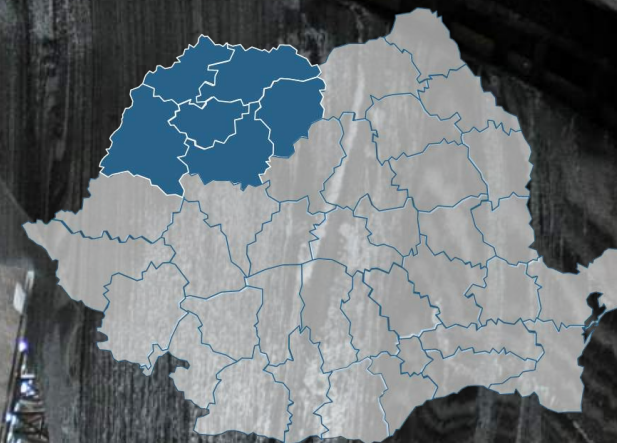
Population	2 481 684
Unemployment Rate	6.6%
Employees	509 600
Companies	58 027
Companies per/1000 people	23.4
Industrial Parks	2
Gross avg. earnings (EUR)	497
GDP/capita (EUR)	7 228
State aid intensity	50%

Center



Population	2 346 562
Unemployment Rate	4.7%
Employees	590 100
Companies	59 586
Companies per/1000 people	25.4
Industrial Parks	17
Gross avg. earnings (EUR)	515
GDP/capita (EUR)	7 666
State aid intensity	50%

North- West



Population	2 581 768
Unemployment Rate	3.4%
Employees	628 400
Companies	73 860
Companies per/1000 people	28.6
Industrial Parks	15
Gross avg. earnings (EUR)	499
GDP/capita (EUR)	7 066
State aid intensity	50%

North- East



Population
3 263 564

Unemployment Rate
6.3%

Employees
513 600

Companies
54 132

Companies per/1000 people
16.6

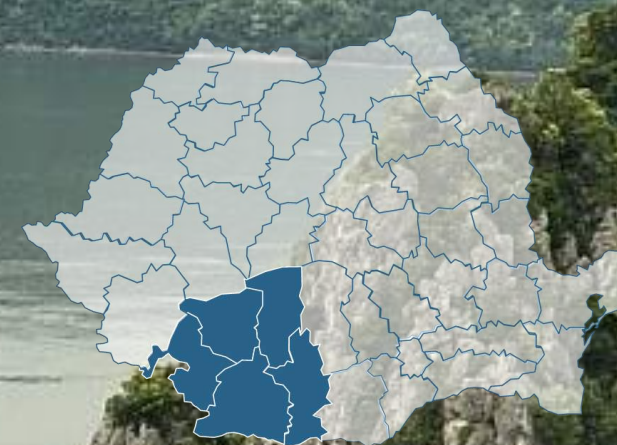
Industrial Parks
5

Gross avg. earnings (EUR)
483

GDP/capita (EUR)
5 022

State aid intensity
50%

South- West



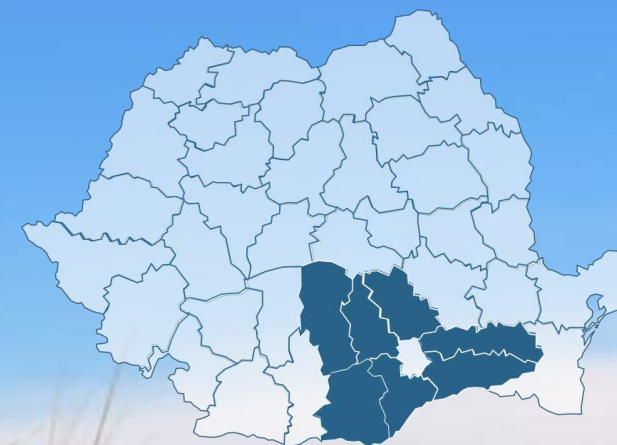
Population	2 005 253
Unemployment Rate	8.2%
Employees	364 300
Companies	36 694
Companies per/1000 people	18.3
Industrial Parks	6
Gross avg. earnings (EUR)	504
GDP/capita (EUR)	6 007
State aid intensity	50%

The Danube Boilers seen from the top of the Ciucaru Mare Mountain

© Claudia Tanasescu

Source: National Prognosis Commission, National Institute of Statistics, Ministry of Public Finance

South



Population	3 047 055
Unemployment Rate	6.6%
Employees	540 900
Companies	55 620
Companies per/1000 people	18.3
Industrial Parks	21
Gross avg. earnings (EUR)	531
GDP/capita (EUR)	6 259
State aid intensity	50%

West



Population
1 807 287

Unemployment Rate
3.0%

Employees
498 400

Companies
47 113

Companies per/1000 people
26

Industrial Parks
4

Gross avg. earnings (EUR)
550

GDP/capita (EUR)
8 475

State aid intensity
35%

Ways of Doing Business

The following main alternatives are available to foreign investors in order to invest in Romania:

Setting-up of a Romanian company with its own legal personality

The Romanian law provides for a variety of vehicles that can be used by foreign companies or individuals for investing in Romania. The most common forms used are the joint stock company (S.A.) and the limited liability company (S.R.L.).

Branch or representative office

Neither alternative has its own legal personality, meaning that their activity and legal liability will at all times be directly related to the parent company of the foreign investor.

Authorized Individual ("PFA")

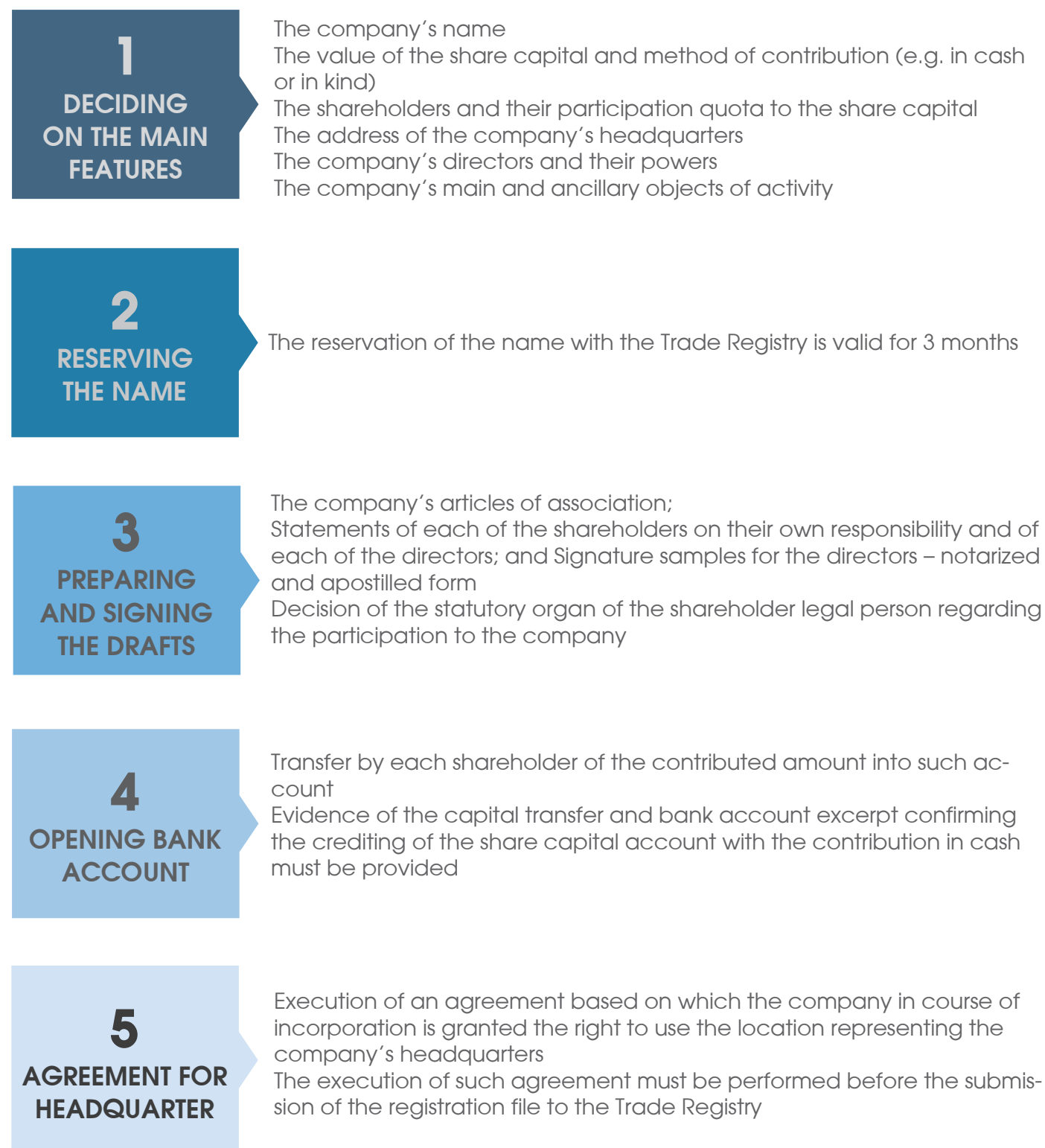
Performance of the activity directly by an individual – after the registration as PFA with the competent Romanian Trade Registry Office.

Each of these forms of doing business in Romania offers different advantages that must be balanced against the potential setbacks from a tax and legal standpoint.

Legal Structures

Characteristics	Limited Liability companies (S.R.L.)	Joint stock companies (S.A.)
Shareholder structure	• Rule - minimum 2 shareholders, maximum 50 shareholders • Exception - 1 shareholder, with the observance of the following limitations: ⇒ An individual / legal entity cannot be a sole shareholder in more than one limited liability company ⇒ A limited liability company with a sole shareholder cannot be a sole shareholder in another limited liability company	• Minimum 2 shareholders required. In case the company has only one shareholder for a duration exceeding 9 months, then any interested person may claim the dissolution of that respective company • The law does not impose a maximum limit regarding the number of shareholders
Share capital and shares	• Minimum share capital - lei 200 • Minimum value of a share - lei 10 • The shareholders must entirely pay the subscribed capital upon the moment of incorporation • Restrictions – LLC cannot: ⇒ be formed by public subscription ⇒ issue bonds ⇒ issue shares represented by negotiable financial instruments	• Minimum share capital - lei 90,000 (approximately Euro 20,000) • Minimum value of a share – 0.1 lei • At least 30% of the subscribed share capital must be paid at the moment of the incorporation • Joint stock companies may issue: ⇒ bearer shares ⇒ nominative shares ⇒ preferential shares (cannot exceed of the share capital) ⇒ bonds (for increasing their funds) • The shares issued by a joint stock company may be acquired by public subscription. In this case the shareholders must pay in cash 50% of the subscribed capital at the incorporation date of the company
Transfer of shares	• Shares may be transferred between shareholders without any restriction. • Transfer of shares to third parties is subject to the approval of the shareholders holding of the share capital and also to a 30-day opposition term granted to any interested person. The shareholders may not derogate from such restriction by inserting a contrary provision in the articles of association or by any other agreement. • The transfer becomes effective at the expiry of the 30-day opposition term. • Transfer of shares must be registered with the Trade Registry and with the shareholders' registry of the LLC. • There is no possibility for the LLC to acquire its own shares.	• Shares may be freely transferred between the shareholders or to a third party • Restrictions may be established through the articles of association • The transfer of the shares takes place at their registration in the shareholders registry, unless the articles of association provides otherwise • The registration of the transfer of shares with the Trade Registry is not mandatory • A joint stock company cannot acquire its own shares, excepting some limited cases expressly provided by the law. For example, the JSC cannot own its shares for a period longer than 18 months from the publication of the GMS decision approving their acquisition unless when the purpose of the acquisition was to distribute such shares to company's staff, in which case such distribution must occur within 12 months from acquisition. The aggregate nominal value of own shares may not exceed 10% of the subscribed share capital. Any dividend or voting rights attached to the own shares are suspended for the period when the company holds such shares
Management	• The rules of management are more flexible than for an S.A. company; it is more difficult to implement the position of manager as it is not regulated by the applicable legislation • Limited liability companies are usually run by the main shareholder (the so-called intuitu personae character) – the main shareholder is the manager - and are suitable for smaller types of companies	• The rules of management are more rigid; the organization under the form of joint stock companies is more suitable for large companies

Starting a company



* The VAT registration of the company is a complex and separate process which should be carried out with the assistance of VAT specialists.



* The Trade Registry fees corresponding to the incorporation procedure are approx. 150 EUR. Additional fees shall be incurred especially with respect to the authentication of various documents and translations into Romanian.

Setting up a branch office

1 DECIDING ON THE MAIN FEATURES	The name of the branch (the name of the branch shall include the name of the parent company, its legal form and the name of the place where its headquarters is located, the name "sucursala" and the place where the branch will be registered) The address of the branch's headquarters The branch's representatives and their powers The branch's object of activity – the branch must have an object of activity similar to the parent company
2 PREPARING AND SIGNING THE DRAFTS	Decision of the parent company approving the incorporation of the branch and the main features thereof (including appointment of the branch representative) Statements of the branch representative on their own responsibility and signature samples – notarized and apostilled form
3 AGREEMENT FOR HEADQUARTER	The execution of such agreement must be performed before the submission of the registration file to the Trade Registry *Where applicable, obtaining the prior permits and approvals issued by competent authorities (certified copy)
4 SUBMISSION OF REGISTRATION	The registration file should include the documents mentioned above, as well as additional documents depending on the particularities of the situation, including documents with respect to the parent company and the branch representative (apostilled trade registry excerpts, financial statements of the parent company, identity documents), the headquarters (evidence of the owner's right over the premises, other documents depending on the characteristics of the location) etc. Issuing of the registration 3 business days from the submission of all documents with the Trade Registry
5 REGISTRATION OF BRANCH & REPRESENTATIVES	Shall be performed simultaneously with the registration of the branch with the Trade Registry; a standard form must be completed in this respect

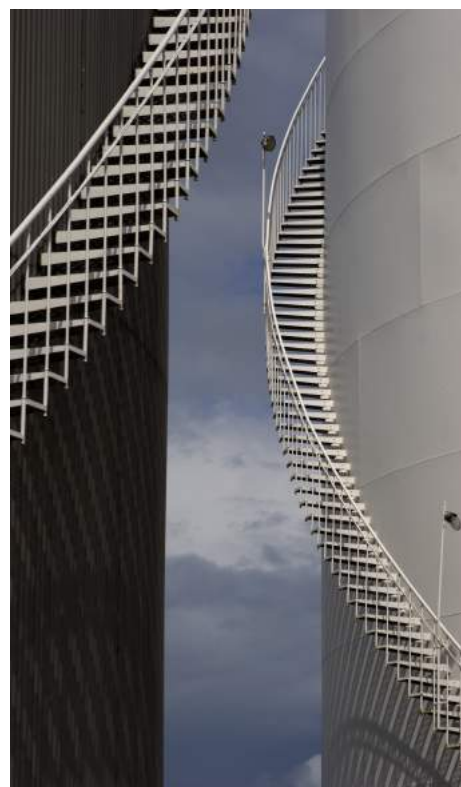
*The Trade Registry fees corresponding to the incorporation procedure are of approximately 150 EUR. Additional fees shall be incurred especially with respect to the authentication of various documents and translations into Romanian.

A branch vs. a subsidiary

The branch is a dismemberment of a company, which does not have its own legal personality and is dependent on the parent company from an economical and a juridical point of view. The main differences between a Romanian company and a branch are:

	Branch	Subsidiary
 Governing law	- the national law of the foreign company which has established the branch in Romania - the laws of Romania shall be applicable to the formalities for the registration and the enforceability towards third parties of the branch	Romanian law
 Registration	shall be registered with the Trade Registry where its headquarters is to be established	- shall be registered with the trade registry where its headquarters is to be established - the subsidiary will have to comply with additional requirements, depending on the chosen type of company
 Allowed activities	a branch may undertake only what the parent company can perform under its jurisdiction	a subsidiary may perform any activity, provided that all applicable Romanian legal requirements are accordingly observed
 Rights & liabilities	all rights/assets and obligations/liabilities belong to the parent company	all rights/assets and obligations/liabilities belong to the respective subsidiary – liability limited to the assets of the subsidiary.
 Contractual aspects	any contractual relationship with third parties is performed in the name of the parent company	the subsidiary can enter into contracts in its own name
 Staff hiring	no restrictions on hiring local or foreign staff for a branch (except for the restrictions provided by the immigration laws)	no restrictions on hiring local or foreign staff (except for the restrictions provided by the immigration laws)
 Deregistration	- is made based on the decision of the parent company, without liquidation - less time consuming procedure	- the liquidation procedure for the type of company in which is organized will have to be followed - time consuming procedure

Competition law regulation



The Romanian legal framework in the competition field is mainly regulated by Competition Law no. 21/1996 (the "Competition Law") and Law no. 11/1991 on unfair competition (the "Unfair Competition Law"). In addition to those, there is significant secondary legislation issued by the Romanian Competition Council. Also, pieces of EU legislation are applied mutatis mutandis in Romania.

Article 5 paragraph 1 of the Competition Law (similar to art. 101 of the Treaty establishing the European Community) introduces the notion of anticompetitive practices and prohibits any agreements between undertakings, decisions of associations of undertakings or any concerted practices which have as object or effect the restriction, prevention, or distortion of competition on the Romanian market or a part thereof, especially those aiming at:

- Fixing, directly or indirectly, the purchase or selling prices, or any other trading conditions
- Limiting or controlling production, distribution, technical development or investments
- Sharing markets or supply sources
- Applying, as regards the commercial partners, dis-

similar conditions to equivalent performances, thereby causing to some of them, a disadvantage in the competitive position

- Conditioning the conclusion of certain contracts to the partner's acceptance of clauses stipulating supplementary performances which, neither by their nature, nor according to the commercial usages, are connected to the scope of such contracts

Competition Law also sets forth certain situations where the interdictions above do not apply, as follows:

- A. Cases where the interdictions above do not apply to certain anti-competitive agreement/practice which cumulatively met the following conditions:
- Contribute to improving the production or distribution of goods or to promoting technical or economic progress, while allowing consumers a fair share of the resulting benefit
 - Impose on the undertakings concerned only those restrictions which are indispensable to the attainment of these objectives
 - Do not afford such undertakings the possibility of eliminating competition in respect of a substantial part of the products in question

- B. Cases where the interdictions above do not apply to certain undertakings in consideration of their insignificant market share ("de minimis" agreements):

- The cumulative market share of all parties involved in the anti-competitive practice and which are competitors does not exceed 10 % on any relevant market affected by the respective practice
- The market share of each party involved in the anti-competitive practice does not exceed 15 % on any relevant market affected by the respective practice, if the involved parties are not competitors

Each undertaking has the right to self-assess the agree-

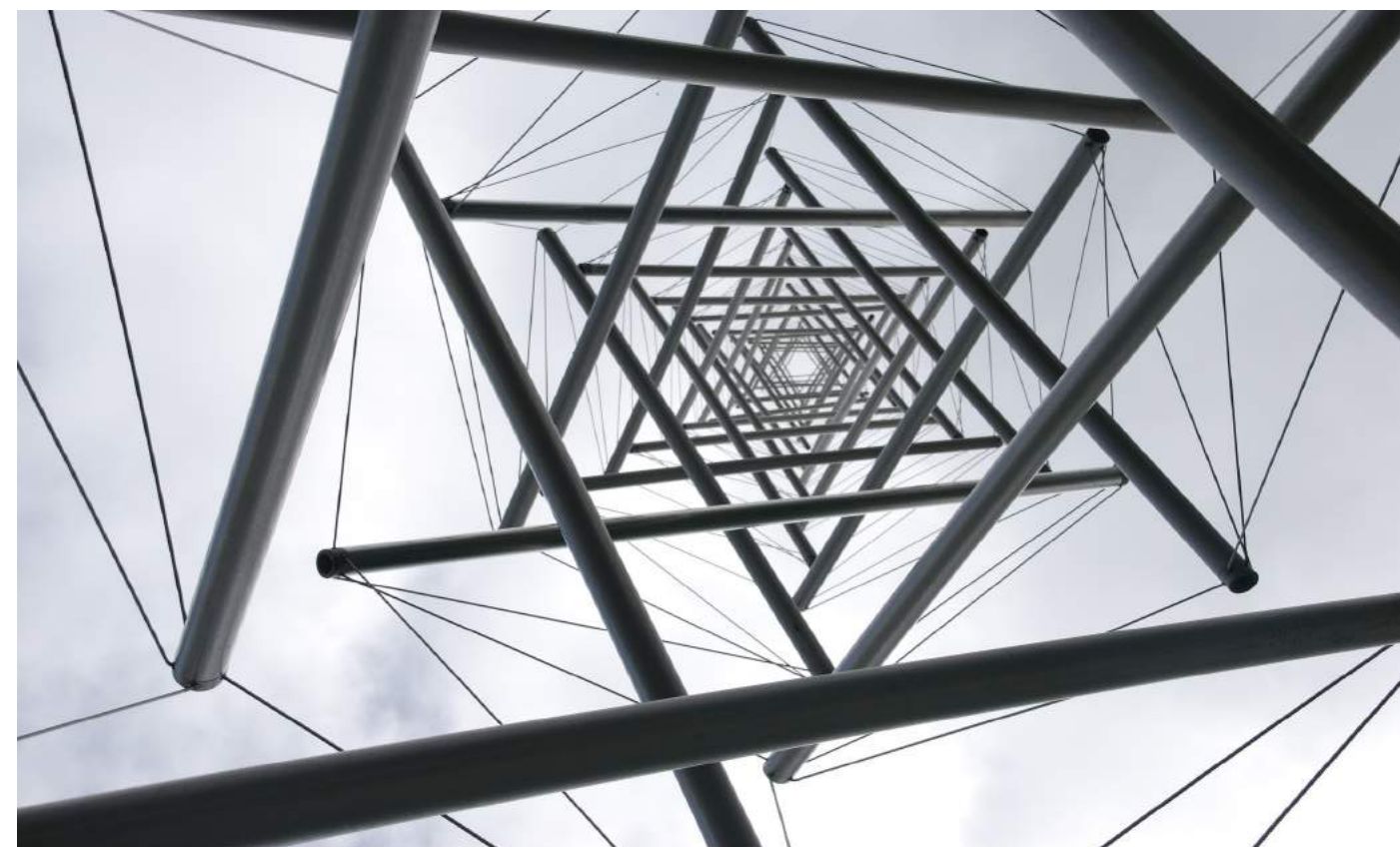
ments entered into, the decisions made by the associations of undertakings and the concerted practices in which it is involved, in order to determine whether it benefits from exemption from the application of the provisions of article 5 in the Competition Law.

Article 6 of Competition Law (similar with art. 102 of the Treaty establishing the European Community) prohibits the abusive use of a dominant position held by one or more undertakings on the Romanian market or a substantial part of it. Specific examples listed under the law include:

Imposing, directly or indirectly, of selling or purchase prices or unequal other contractual trading conditions

- Limiting production, distribution or technological development to the detriment of consumers
- Applying, as regards commercial partners, dissimilar terms to equivalent performances, thereby causing to some of them, a competitive disadvantage
- Concluding contracts subject to the acceptance, by partners, of clauses stipulating supplementary performances, which, neither by their nature, nor according to commercial usages, are connected to the object of such contracts

The Competition Law contains a relative presumption of dominance in case of undertakings holding a market share of 40 % or above. This presumption is rebuttable, the undertaking in question having to prove contrary.



The Competition Council, as an autonomous administrative authority in the competition field, is mainly responsible for the enforcement of the competition legislation in Romania. The Competition Council also has the power to assess the cases brought before it and which are capable of hindering trade between Member States in accordance with the provisions of Article 101 and 102 of the Treaty establishing the European Community.

Competition law regulation



According to Competition Law, **an economic concentration is achieved when:**

- Two or more, previously independent undertakings (or parts of them), merge
- One or more persons already controlling at least one undertaking, or one or more undertakings acquire, direct or indirect, control over one or several other undertakings or over some parts of them, either through capital participations, acquisition of assets, by contract or by any other means

In addition, an economic concentration may be established by the creation of a joint venture, which is a legal entity

performing, on a lasting basis, all the functions of an autonomous economic entity.

The key element to qualify a transaction as economic concentration is to determine whether the purchaser acquires "control" over the target company or not. Control is achieved when it derives from rights, contracts or any other means which, separately or together and considering the factual or legal circumstances, confer the possibility to exercise a decisive influence over an undertaking, especially through: i) ownership or usage rights over all or a part of the assets of an undertaking and ii) rights or contracts which

grant a decisive influence on the constitution, deliberations or decisions of the management bodies of an undertaking.

Once it has concluded that a transaction qualifies as economic concentration, it should be further investigated whether it must be notified to the competition authority prior to its implementation or not. The applicable legislation provides for a turnover threshold above which such operations must be notified, respectively:

- The aggregate turnover of the entities involved exceeds the RON equivalent of EUR 10 million

- At least two undertakings involved in the operation achieved each in part, on the Romanian territory, a turnover higher than the RON equivalent of EUR 4 million

The breach of the provisions under competition legislation, for instance the conduct of anticompetitive practices, the abuse of dominant position, lack of notifying the economic concentration before its implementation, constitute minor offences and are sanctioned with a fine ranging between 0.5 % and up to 10% of the total turnover achieved in the financial year prior to the application of such sanctions.

In addition to the sanctions applied by the Competition Council, individuals and/or legal entities that incurred a prejudice as a result of an anti-competitive practice prohibited by law are entitled to act against those business entities at fault in order for the incurred prejudice to be remedied.

By way of exception, business entities may obtain, by implementing the leniency policy, either a reduction or an exemption from the sanctions applicable by the Competition Council. Within the framework of the leniency policy, the Competition Council grants fine immunity or may apply a reduction of such fine for those business entities that decide to cooperate for identifying and fighting against serious anti-competitive arrangements.

The Competition Council also has the power to investigate unfair competition deeds. In accordance with law no.

11/1991 on unfair competition, the following acts are considered unfair competition and are sanctioned with fines:

- denigration of a competitor or of its products/services, by means of communication or distribution of untrue information on the activity of a competitor or its products, which is able to harm its interests
- diversion of a corporate entity's customers by a current or former employee/ representative or any other person by using certain trade secrets, for which the corporate entity has taken reasonable measures in order to ensure their protection and whose disclosure may harm the interests of the said corporate entity
- any other commercial practices which breach the principles of fair dealing and good faith, and either causes or may cause losses to any market participant

The Competition Council may sanction any breaches of the said provisions with fines of up to 50.000 lei (in case of a legal person) or up to 5.000 lei (in case of a natural person), depending on the infringement.

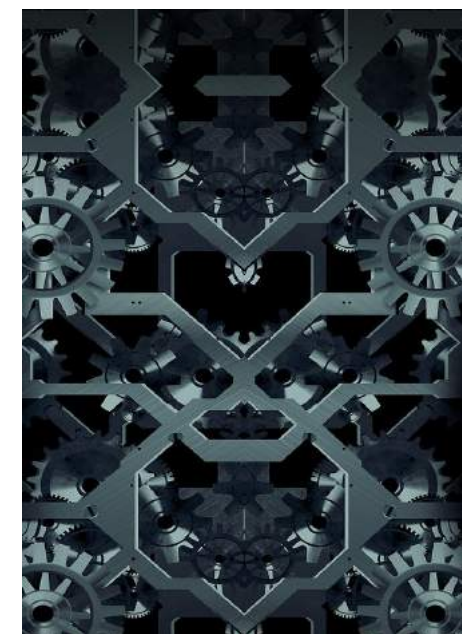
State aid is defined as an advantage in any form whatsoever conferred on a selective basis to undertakings by national public authorities.

The legislation applicable to state aid measures disposed by the Romanian state is represented by:

- Treaty of Functioning of European Union and all the relevant Regulations adopted by the European Council and/or the European Commission
- The Guidelines, Notices and Communications of the European Commission and the jurisprudence of the European Court of Justice

Beginning with the Accession Date, the Competition Council has no longer the competence to review, authorize or prohibit, monitor, or order the recovery of any State aid previously or subsequently granted. Currently, the European Commission has exclusive jurisdiction to deal with State aid matters throughout the European Union. The Competition Council acts as the national contact authority between the European Commission and Romanian authorities and public institutions.

Aid measures can only be implemented after approval by the Commission. Moreover, the Commission has the power to recover incompatible State aid from the beneficiaries.



Local banking products

Credit institutions have sent signals regarding a slight relaxation of lending standards pertaining to corporate loans.

Also, the Romanian economy has a great, untapped potential for sustainable lending.

Exploiting this potential can add significant growth, as over 10 000 performing companies are not levered and could sustain more debt financing that would allow for the doubling of the current stock of loans to non-financial corporations.

In Romania, there are several financing solutions for start-up businesses in order to provide working capital or to sustain professionals start-up.

Financing through EU Funds

Banking Stats

The Romanian banking system includes 40 credit institutions. At the end of 2014, the structure of the banking system involved:

- 25 banks with majority foreign capital
- 9 branches of foreign banks
- 2 state owned or majority owned banks
- 3 institutions with majority domestic private capital
- 1 co-operative credit institution

Financing through the Ministry for Business Environment, Commerce and Entrepreneurship

The Ministry for Business Environment, Commerce and Entrepreneurship finances and manages a total of 7 initiatives through the following programs:

- ⇒ **START-UP NATION - ROMANIA** - stimulating the establishment of small and medium enterprises, improving the economic performance of start-ups, increasing the potential for access the financing sources and facilitating their access to finance
- ⇒ **COMMERCE** - strengthening the marketing capacity of companies and develop comm. activity
- ⇒ **Micro Industry** - supporting investment in manufacturing, increasing the volume of activity and the competitiveness of SMEs in this area
- ⇒ **Women in Entrepreneurship** - stimulate and support start-up and development of private economic structures created by women
- ⇒ **Arts & Crafts** - strengthening the marketing capacity of companies and developing commercial activity
- ⇒ **UNCTAD / EMPRETEC** - strengthening the marketing capacity of companies and developing commercial activity
- ⇒ **TIMM** - strengthening the marketing capacity of companies and developing commercial activity

Human Capital Operational Program

Regional Operational Program

Competitiveness Operational Program

Jobs for young people financing the following activities:

- improving skills of young people (16-24 years old)
- providing active employment measures which consist in counseling and guidance, assistance for finding a job
- basic skills of the persons concerned

Jobs for everybody financing the following activities:

- providing grants to create new jobs in existing SMEs
- providing an advisory / extension, entrepreneurial training and other forms of support

Regional Operational Program financing the following activities:

- construction, modernization, expansion of the production / supply services
- providing tangible, intangible assets

Competitiveness Operational Program financing the following activities:

- investments projects for R&D department of enterprises
- investment projects that creates R&D synergies with Horizon 2020
- Innovative projects, which will achieve an innovative product (both for goods and services)

INVEST

State Aid Scheme 807/2014

The State Aid Scheme 807/2014 has a budget of EURm 900 foreseen for the 2014-2020 period. It aims at supporting major CAPEX investment.

Eligible costs

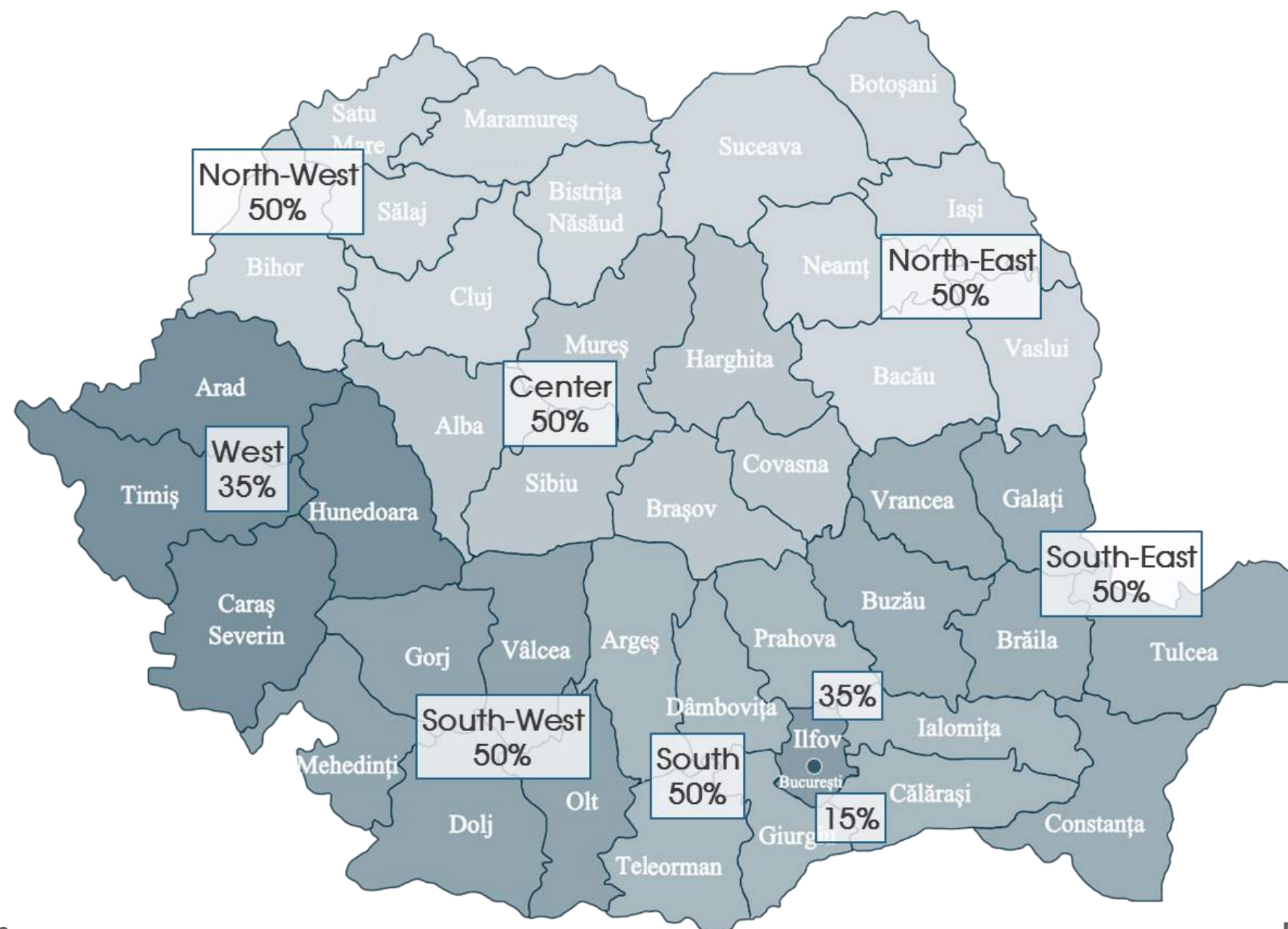
Construction of new buildings
Renting costs for existing buildings
CAPEX aimed at technical installations and tools
Acquisition of intellectual property

Eligibility criteria for Investments

Minimum value: EUR 10 million investment
To be viable and determine the operational efficiency of the company
To prove the stimulating effect of the state aid
To generate contributions to regional development
To facilitate extra investments in the region

Eligibility criteria for companies

Net profitability for existing companies: > 0%
Equity for new companies: >= RON 100,000



The intensity of state aid by region
*This applies to both state aid schemes

State Aid Scheme 332/2014

The State Aid Scheme 2014/332 has a budget of EURm 600 foreseen for the 2014-2020 period. It aims at supporting the creation of new jobs.

Eligible costs

Salary costs registered for a 2 consecutive year period resulted as a direct consequence of the investment
*Salary costs are comprised of gross average annual salary plus benefits

Eligibility criteria for Investments

To lead to the creation of 10 new jobs per investments location, out of which 3 positions to be covered by disadvantaged workers
To be viable and determine the operational efficiency of the company

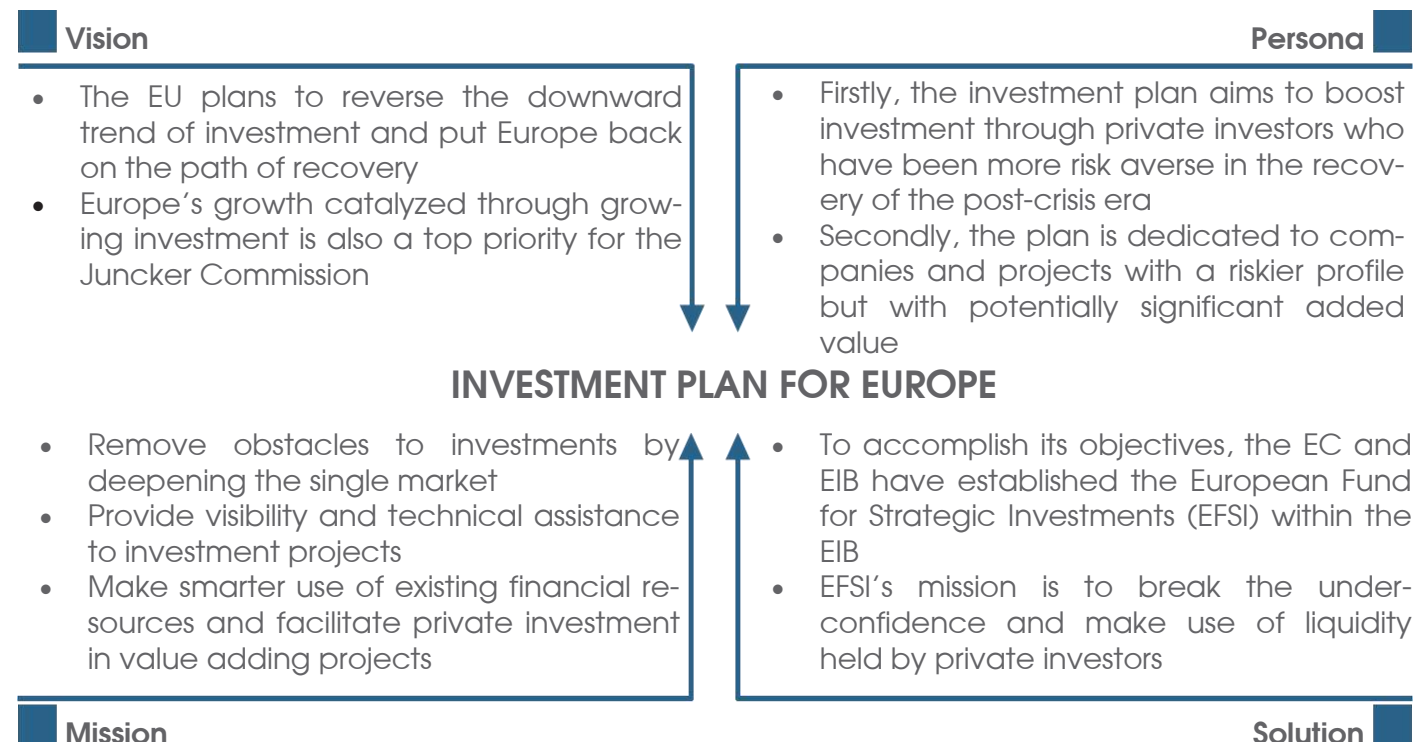
Eligibility criteria for companies

Net profitability for existing companies: > 1%
Equity for new companies: >= RON 30,000

Investment plan for Europe



To foster growth and boost private investment into value adding projects, the European Commission (EC) and European Investment Bank (EIB) created the Investment Plan for Europe.



European Fund for Strategic Investments

- Is essentially a EUR 21 billion risk management tool designed to aid and facilitate investment
- Was put together by the European Commission and the European Investment Bank
- Aims to mobilize at least EUR 315 billion in investment

Support through the EIAH and the EIPP

- The Investment Plan for Europe aims to help project promoters in the development of the financing application through the European Investment Advisory Hub
- Furthermore, as a means to connect projects with investors, the IPE has also built an European Investment Project Portal

Regulatory environment improvement

- One of the current priorities of the Commission seems to be the identification and elimination of regulatory bottlenecks that slow down investments

Eligible applicants

- Companies of all sizes, including small and medium enterprises (up to 250 employees) and midcaps (up to 3000 employees)
- Utilities
- Public sector entities
- National promotional banks or other banks delivering intermediated lending
- Bespoke investment platforms

Eligible criteria

- Commercially sound, economically and technically viable
- Contributing to EU objectives and to sustainable growth and employment

- Mature enough to be bankable
- Priced in a manner commensurate with the risk taken

Application process

- As financing operations will be on the EIB's balance sheet, all applicants are subject to standard EIB due diligence and approval by its governing
- Project promoters should follow standard EIB loan application procedures
- SMEs and midcaps interested in EFSI transactions should refer to information on EIF
- SMEs, however, do have a wider range of possibilities to access EFSI funds; either through a financial intermediary or through a risk capital fund

Key Sectors

- Strategic infrastructure, including digital, transport and energy
- Expansion of renewable energy and resource efficiency
- Environmental, urban development and social projects
- Education and training, research, development and innovation
- Support for smaller businesses and midcap companies

Instruments

- Loans
- Guarantees
- Credit enhancement products
- Equity type products

Investing via Bucharest Stock Exchange

Romania's blue chips, included in BET index, paid in 2016 the highest yield in the world, of almost 8%, above Kuwait (7.6%) and Bahrain (7.2%). The highest dividend yield paid by a company in 2016 was 14%, and was paid by [Banca Transilvania](#); the cash was accompanied by an issuance of free shares (stock dividend).

2017 will offer also dividend yields of over 7%, according to investment bank Berenberg. Almost half of the companies listed on the main market are expected to pay dividends from last year's net profits. The dividend yield also looks attractive compared to the 10-year bond yield, which trades around 4% currently.

On September 29, 2016, FTSE Russell put the Romanian capital market on the list of countries that have a substantial potential to be upgraded to the status of

Emerging Market. This is one of the most defining and important events in the whole history of the Romanian capital markets. The effective upgrade will depend on the progress as regards the market liquidity and the presence on the capital market of sizeable companies with significant individual liquidity.

Romania Energy, Utilities and Financial shares are among the most traded on BVB. 3 of the largest listed companies of Energy and Related Utilities come from successful IPOs, where the State sold minority stakes during 2013 and 2014 - [Nuclearelectrica](#) (nuclear power generation), [Romgaz](#) (natural gas production) and [Electrica](#) (electricity distribution). Electrica IPO, worth of EUR 444 million, was the largest IPO to date ever registered by the Romanian capital market. Romgaz was the second largest IPO, worth of EUR 383 million.



In terms of public offers, 2016 brought the largest IPO of a private company, [MedLife](#), with a total value of EUR 50.5 mn for a 44% stake in the company. Also in 2016, [Fondul Proprietatea](#) sold through public offer shares in [OMV Petrom](#) and through ABB shares in Romgaz.

Source: Bucharest Stock Exchange, March 2017

Listing on AeRO

AeRO is the market of the Bucharest Stock Exchange designed for listing of early stage companies, start-ups and SMEs, to finance their projects, growth stories, increase their visibility and contribute to the development of the business environment.

AeRO is the right choice for the entrepreneurs in at least one of the following situations:

- have an excellent idea that might be a breakthrough if put into practice;
- the lack of capital is the highest impediment to the company's growth;
- the company develops, but wishes to make its business model known (the products and services offered should benefit from better upgrading);
- aim for an assessment at an objective price for the company, established by meeting supply and demand.

Main features of AeRO

- it is a new alternative solution to financing, mainly of SMEs, but also of start-ups

- it offers new opportunities to investors to discover companies with high growth potential, with promising projects, at their early stages of development

- it distinguishes itself by competitive tariffs and simple and efficient procedures, harmonized to the principles of the European Union with regard to financial markets

- the listing is made on the basis of a company presentation document

- it is a market managed by the Bucharest Stock Exchange, which promotes the principle of partnership between the Bucharest Stock Exchange and traded companies

- it introduces the notion of Authorized Advisor, who offers support to companies on listing and meeting the subsequent reporting obligations. The Authorized Advisor facilitates the granting of financing by public offers of private investments. This notion is used by the similar developed stock markets and contributes to the success of companies within the capital market



AeRO

BVB Market for Equities

Ways of getting listed on AeRO

- Private placement – an offer addressed to a limited number of potential investors, maximum 150. There is no need to provide a prospectus that has to be approved by the Financial Supervisory Authority
- Public offering of the shares (IPO) – requires the preparation of a prospectus and the fulfillment of all the legal and regulatory proceedings
- Technical listing – no offer takes place before the listing

Source: Bucharest Stock Exchange, March 2017

Labor Law Regulation Overview

In Romania, employment contracts are generally regulated by the provisions of Law no. 53/2003 – the Labor Code, which provides for a set of minimum general principles to be applied in the employment relations. Labor legislation has adapted in recent years to the special economic circumstances through the approval of various laws, the most significant being Law no. 62/2011 on social di-

with the competent labor authority (Government Decision no. 500/2011 regarding the general registry of employees). The minimum employment age is 15 years old and there are certain special rules applicable to the employment of persons under the age of 18 (who, for example, cannot work in jobs considered dangerous). Hiring persons under 15 is completely prohibited by law.



alogue, Law no. 467/2006 regarding the establishment of the general framework for informing and consulting the employees, Emergency Government Ordinance no. 56/2007 on the employment and employment-related to relocation of foreign citizens on the territory of Romania, Law no. 108/1999 for establishing and organizing labor inspection. In general, discrimination in hiring or in the workplace on the grounds of gender, sexual orientation, genetic characteristics, age, nationality, race, color, ethnics, religion, political options, social origins, handicaps, family situation, membership of a labor union or otherwise is prohibited. Each employer must keep a general register of its employees, in electronic form, and register it

There are various different types of contracts, including indefinite-term, temporary, fixed-term, training, distance work and part-time contracts. The collective negotiations are mandatory to be initiated on an annual basis by any company with at least 21 employees. Following the negotiations, collective labor agreements can be concluded at sectorial level, group of employers and employer's level. The individual labor contracts may not include provisions establishing rights of an inferior level or contrary to the one set by applicable laws and collective labor agreements. The collective labor agreement is concluded for a determined period that may range between 12 and 24 months.

Type of contract	Details
Individual labor contract	Generally, the contracts should be concluded for an indefinite period of time and by an exception, the agreement can also be concluded for a fixed period of time, provided that certain conditions are observed. It should always be concluded in writing, in Romanian language. Generally, work time is 8 hours per day for full-time employees. The maximum work time cannot exceed 48 hours per week, including extra hours. Overtime work is allowed only with the employee's agreement, except for force majeure cases or other urgent works intended to prevent or to eliminate the consequences of an accident. The overtime shall be compensated financially or through paid off hours. All employees are guaranteed a paid annual rest leave of minimum 20 working days. Employment contracts may be full-time or part-time.
A part-time contract	Is defined as a contract in which a number of hours of work has been agreed with the worker per day, week, month or year which is less than the working hours of a "comparable full-time worker", that is, a full-time worker at the same company and workplace who performs identical or similar work. Part-time workers have the same rights as full-time workers, although at times, according to their nature, such rights will be recognized proportionally, according to the time worked. Part-time workers cannot work overtime, except for force majeure cases or other urgent works intended to prevent or to eliminate the consequences of an accident.
Fixed term contracts	Are used for performing seasonal activities or in case where the employer's activity is temporarily increased. The maximum period for which a determined contract may be concluded is of 36 months. Also, between the same parties there may be concluded maximum 3 determined agreements in a row. Successive contracts may not exceed 12 months each. In addition, a home work arrangement may be reached provided it is formalized in writing (whether in the initial contract or a subsequent agreement).

The individual labor contract may be amended only through both parties' consent. By exception, the contract may be unilaterally amended by the employer only with respect to the place of work by delegating or temporarily transferring its employees to a work place other than the one provided in the agreement.

Labor Law Regulation Overview

Employers can assess a worker's abilities by agreeing on a trial period during which the employer or the worker can freely terminate the contract without having to allege or prove any cause, without prior notice and with no right to any indemnity in favor of the worker or the employer. The contract may foresee a single trial period of a maximum 90 calendar days, in case of executive positions, and maximum 120 calendar days, in case of management positions. For disabled persons, the trial period can reach a maximum of 30 calendar days. In addition, either party, with a notice period of no less than 20 working days, may terminate the contract.

The official gross minimum wage is established by the Government and amounts to RON 1450 per month. The minimum wages for each job category can be regulated in the collective labor agreements. Salaries cannot be paid at intervals of more than one month.

Termination of individual labor agreement

An employment contract may be terminated for a number of reasons which normally do not give rise to any dispute, such as mutual agreement, expiration of the contractual term, death or retirement of the employee or of the employer, and so on.

In the event of termination by the employer, there are two main grounds for dismissal of an employee: (i) for reasons pertaining to the employee, or (ii) for reasons not pertaining to the employee. The dismissal for reasons not pertaining to the employee can be (i) individual or (ii) collective.

Further on, the Labor Code provides temporary interdictions for dismissal, respectively specific cases in which, due to the special situation the employee faces, his/her dismissal cannot be decided, namely:

- during a temporary work disability, ascertained through medical certificate
- during a quarantine leave
- during pregnancy, as long as the employer became acquainted with this fact before the issuance of such dismissal decision

- during the maternity leave
- during the leave for raising a child up to the age of 2, or, in case of a disabled child, up to the age of 3
- during the leave for looking after a sick child aged up to 7, or, in case of a disabled child, for illnesses, until the age of 18
- during one's exercise of an elected position in a trade union body, except when the dismissal is decided for a serious disciplinary departure, or for repeated disciplinary departures, by the employee
- during the rest leave

Any dismissal ordered with the violation of the legal procedures is null and void. In case of labor disputes, the employer may not invoke, before of a court of law, other factual or lawful reasons than those provided in the dismissal decision. Should the dismissal have been performed ungrounded or illegally, the court of law shall order its cancellation and oblige the employer to pay for damages to the employee.

GROSS MINIMUM WAGE

322 €
PER MONTH

The matter of hiring foreign citizens in Romania is dealt with under the Emergency Government Ordinance no. 56/2007. Persons who do not have EU or EEA citizenship may work in Romania only based on a work permit. The work permit is not necessary in limited circumstances such as for individuals who hold a right of permanent stay in Romania or for those who will temporary perform activities requested by Romanian public authorities. Generally, the work permit is issued for the entire period of the work contract, except for seconded employees who obtain their authorization for a one-year period only.

Employment cost structure



Employer's Contributions

- 15.8%** Social Security Contribution - between 15.8% and 25.8% (depending on the work conditions, 15.8% for the normal working conditions) of the total salary fund, capped at the level of five times the medium gross salary per economy and multiplied with the number of employees
- 5.2%** Health Fund Contribution – applied to the gross salary fund; starting with January 2017 the health fund contribution will be capped
- 0.85%** Medical Leaves Contribution – applied to the gross salary fund, capped at the level of twelve times the national minimum salary, multiplied by the number of employees
- 0.5%** Unemployment Fund Contribution – applied to the gross salary fund
- 0.25%** Guarantee Fund for Salary Debts Contributions - applied to the gross salary fund
- 0.15% - 0.85%** Contribution to the Fund for work accidents and professional diseases – applied to the gross salary fund, depending on the core activity of the company



Employee's Contributions

- 10.5%** Pension Contributions – applied to the monthly gross income earned by the individual, capped at the level of five times the medium gross salary
- 5.5%** Health Fund Contribution – applied to the salary income subject to income tax
- 0.5%** Unemployment Fund Contribution – applied to the monthly gross income earned by the individual



Employee's Income Tax

- 16%** Income tax – applied to the monthly taxable income earned by the individual (gross income deducted with employee's social charges)

*The medium gross salary per economy is RON 3 131 for 2017

**The minimum gross salary per economy is RON 1 450 starting with 2017

Fiscal Policy Overview

The legislative framework in Romania has been subject to various amendments as a result of the entering into force of the New Fiscal Code (i.e., Law no. 227/2015 regarding the Fiscal Code) and the related Application Norms (i.e., Decision no.1/2016 for approving the Application Norms of Law no. 227/2015), as well as the New Fiscal Procedure Code (i.e., Law no. 207/2015 regarding the Fiscal Procedure Code).

Furthermore, a reform process funded and supervised by the World Bank is being implemented at the level of the tax regulatory authority, the Romanian National Agency for Fiscal Administration ("ANAF"), aiming for a greater institutional autonomy and at becoming a real business partner for taxpayers.

As a European Union member state since 2007, Romania offers many opportunities for foreign investors, a matter of fact demonstrated by reports of international agencies such as Jones Lang LaSalle or Gartner.

Direct Taxes

The legislative framework of direct taxation has been substantially reshaped as of 1st January 2017. With the objective of maintaining stability and transparency in the taxation field a new principle was introduced, according to which no further amendments are to be brought to the legislative provisions for a period of one year subsequent to the introduction of the new legislative provisions.



New definitions of general terms/concepts have been introduced, among which the most important are: transparent fiscal entities, with/without legal personality, the place of effective management, stock option plan etc. Moreover, new amendments have been made to existing definitions of the terms "dividend", "royalty", "the arm's length principle", affiliation between two legal persons, "center of vital interests".

The fiscal year in Romania is the calendar year. Under certain conditions, the fiscal year may be amended.

Direct taxes — Corporate Income Tax

CORPORATE INCOME TAX

16%

Corporate income tax ("CIT") is chargeable at a flat rate of 16% and is applicable on worldwide income, in the case of resident entities or on the earnings in Romania, in the case of non-resident companies. In this respect, in the category of taxpayers who are required to declare and pay CIT according to Romanian law are now included non-resident entities which have the place of effective management in Romania.

In an attempt to stimulate the business environment, the general deductibility rule has been redefined as to cover a larger base. Thus, as of 1 January 2016, expenses are deductible for CIT purposes provided they are incurred with the purpose of conducting economic activities.

Participation exemption rules are available. Dividends received from a Romanian legal entity, irrespective of the holding percentage and period, become non-taxable income.

Income from dividends received from a company in an EU Member State or a country with which a double tax treaty was concluded by Romania / gains from alienation of shares / income from liquidation / income from revaluation of shares held in a Romanian company or a company located in a country with which Romania concluded a double tax treaty may be exempt if the recipient holds at least 10% of the shares of the company distributing dividends / being sold / being liquidated / being subject to evaluation for at least one year.

Non-residents obtaining income from the sale of shares in companies owning real estate in Romania are not subject to 16% tax if:

- Romania has a Double Taxation Treaty ("DTT") concluded with the country of residency of the non-resident
- The Company receiving the income holds more than 10% of the shares and if the operation is performed after a period of minimum one year

Still, if the conditions above are not met, the non-resident obtaining income from the sale of shares in companies owning real estate in Romania are not subject to 16% tax if:

- A DTT is concluded between the country of residency of the non-resident and Romania
- The non-resident provides the buyer with a fiscal residency certificate
- According to the DTT, the taxation right does not belong to Romania



Corporate Income Tax

As regards reorganization processes, from a corporate income tax perspective, mergers, spin-offs, transfer of business may be performed under tax neutrality provided that certain conditions are met. Cross-border reorganization processes may also be performed generally under the same rules as provided by the Merger EU Directive (as implemented in the domestic legislation).

Tax losses may be carried forward for 7 years. Thin cap rules apply. More specifically, the deductibility of interest and net foreign exchange losses related to loans is limited under the two criteria detailed below.

Such limitations do not apply to interest and net foreign exchange losses related to loans contracted from credit institutions, nonbanking financial institutions or other entities that grant credit according to the law.

The law limits the level of interest deductibility for the loans at:

- The National Bank of Romania's (NBR) reference interest rate for the last month of the quarter for RON denominated loans

- 4% annual interest rate for foreign currency denominated loans.

Interest expenses exceeding this limit are non-deductible and cannot be carried forward in future periods.

The deductibility of interest expenses and

net foreign exchange losses related to loans granted for more than one year is further subject to the debt-to-equity ratio test.

If the debt-to-equity ratio is higher than 3:1 or the company has negative equity the interest expenses and net foreign exchange losses are fully non-deductible, but available to be carried forward until their full deductibility (i.e., when debt-to-equity ratio is lower than or equal to 3:1 and the Company is in a positive equity position).

Transfer pricing rules apply. As of 1 January 2016 large taxpayers are required to prepare an annual transfer pricing file. Please see an overview of the new transfer pricing provisions applicable in Romania in the following table.

Note: The thresholds are computed by adding up the total annual values of transactions carried out with related parties (excluding VAT).

Unilateral and multilateral advance pricing agreements ("APAs") are available as per Romanian law. An issuance fee between EUR 10,000 – EUR 20,000 – depending on the category of taxpayer or value of the transaction covered needs to be paid to the Romanian tax authorities. The legal terms to issue an APA is up to 12 months for unilateral APAs and up to 18 months for multilateral APAs.

For transactions covered by an APA, there is no need to prepare and submit the transfer pricing file.

Microenterprise tax

According to the Romanian legislation, a newly incorporated Romanian entity is obliged to apply the microenterprise tax as long as it does not have a share capital of more than the equivalent in RON of EUR 25,000, in which case the newly incorporated entity has the option to apply the CIT regime.

	Large taxpayers	Medium and small taxpayers	Other considerations
Taxpayers that carry out intragroup transactions with a total annual value higher than any of the following thresholds must prepare a transfer pricing file – please also observe the type of taxpayer indicated in the table header	EUR 200,000 for interest paid/received for financial services EUR 250,000 for the supply or receipt of services; or EUR 350,000 for purchase/sale of tangible and intangible goods	EUR 50,000 for interest received/paid for financial services EUR 50,000 for services received/provided; or EUR 100,000 for acquisitions/sales of tangible and intangible goods.	Taxpayers carrying out intragroup transactions that do not meet any of the materiality thresholds must document compliance with the arm's length principle during a tax audit, according to the general rules provided by the financial accounting and tax legislation
Transfer pricing file submission deadlines to be considered	Up to 10 days upon request of the Romanian tax authorities after the submission of the annual corporate income tax return	Between 30 and 60 days upon request of the Romanian tax authorities. The deadline may be extended once, for a maximum of 30 days	Not applicable

In the case of microenterprises, an alternative minimum tax of 1%/2%/3% (depending on certain conditions) may be levied on the income of micro-companies, instead of corporate income tax (as long as they qualify as such). Moreover, for the first 24 months from the incorporation, Romanian legal entities which fulfil certain conditions, may apply a reduced tax rate of 1%.

Withholding tax

A general 16% withholding tax ("WHT") is generally applied for certain types of payments performed towards non-residents (e.g., interest, royalties, commissions, services rendered in Romania, management and consultancy services).

As of 1 January 2016, a 5% WHT applies to dividends paid by Romanian tax residents towards non-residents.

Parent Subsidiary EU Directive and Interest and Royalties are applicable as implemented in the domestic legislation. Also Romania has concluded more than 80 double tax treaties with other countries. By applying the more favorable provisions of such treaties, the WHT may be decreased or exempt in Romania.

The tax rules previously applicable to associations and other entities without legal personality have been amended and a specific tax regime of associations/fiscal transparent entities that perform activities/obtain income from Romania was implemented.



Personal Income Tax

Tax Payers from a personal income tax perspective are:

- Resident individuals;
- Non-resident individuals who are performing independent activities through a permanent establishment in Romania
- Non-resident individuals performing working activities in Romania
- Non-resident individuals obtaining Romanian sourced income

The following types of income are taxable:

- Income from independent activities
- Salary and salary assimilated income
- Rental income
- Investment income
- Pension income over RON 1,050 per month
- Income from agricultural activities, forestry and fisheries
- Income from prizes and gambling
- Income from real estate transactions and other income

The standard income tax rate is 16% for most of the types of income mentioned before - for the income derived from dividends a tax rate of 5% applies starting with January 2016; also, different tax rates may apply for income derived from real estate transactions, depending on the value and holding period.

Salary income

Salary income represents the remuneration in cash or in kind, obtained by an employee



based on the labor contract, any employment relationship, assignment letter or on any other similar legal statute.

The taxable base for the income tax is determined as the difference between the gross income and the mandatory social contributions, personal deduction, union charges and contributions to private pension funds and voluntary health insurance schemes, as per law. The deduction for contributions to private pension funds and voluntary health insurance schemes is granted within the limit of 400 EUR/year/individual.

Tax deductions and exemptions

Starting with 2016, new rules for personal deduction levels were introduced, setting a range between RON 300 (for persons who do not have dependents) and RON 800 (for persons with four or more dependents).

There is an income tax exemption for IT&C employees. The tax relief on income from wages is applied to employers who have as object of activity the creation of computer programs and have realized an income from selling software of at least \$10,000 for each employee in the previous year. The same exemption is also applicable for employees working in applied R&D projects, starting with August 2016.

Tax residency and other income

Romanian tax residents and foreign individuals who meet the tax residency criteria and become Romanian tax residents are liable to report their worldwide income in Romania starting with the date when they become Romanian tax residents, irrespective of the type of income and source country.

PERSONAL
INCOME TAX

16%

Generally, other types of income should be subject to taxation and reported on an annual basis, but there are also some types of income for which the tax must withheld at source (e.g., income from intellectual property rights) or for which quarterly income tax payments shall be performed (e.g., income from independent activities derived by self-employed individuals).

Individuals coming to/leaving Romania for more than 183 days within 12 consecutive months have the liability to assess their tax residency with the Romanian authorities through a standard tax residency questionnaire.

Avoidance of double taxation

Where income tax was paid in the source country, in order to avoid the double taxation on the same income, the provisions of the Conventions for the avoidance of double taxation should be observed.

Taxation of non-residents

The Romanian tax non-residents are liable to pay income tax only on their Romanian sourced income, such as salary income received for the activities performed in Romania, dividends and interest paid by a Romanian legal entity, rental income for properties located in Romania etc.

Social security contributions

For certain types of income obtained by individuals, social security contributions may be due in Romania, assuming that the individuals are not already enrolled under the social security system of another EU member state country or another country with which Romania has a social security agreement in place.

For the social security contributions due at the level of the employee and employer for salary income, please refer to the Labor law regulations overview, Appendix 1 of this report. For other types of income, mandatory health insurance contribution (5,5%) and pension fund contribution (10,5%) may also be due, only in certain cases.

Also, Romanian individuals who are domiciled in Romania, and do not obtain other income in Romania may be liable to pay health insurance contribution, and a special registration procedure should be applicable in their case.

Local taxes

Building tax

For buildings owned by a company, the tax rate is established by the local authorities within the 0.08%-0.2% range for residential buildings and within 0.2% - 1.3% for non-residential buildings. There are special rules to determine the taxable value.

In respect of the building tax declarative and payment obligations, such liabilities should be fulfilled for the entire fiscal year by the person who owned the building as at December 31st of the previous year.

Land tax

Owners of land are subject to land tax at a fixed amount per square meter, depending on the location and the category of use, according to the specific classification of the local authorities. The land tax is due also for the land beneath a building.



Indirect taxes - VAT

Scope of VAT

Generally, taxable transactions fall within Romanian VAT scope if they have the place of supply in Romania and they are made by a taxable person, as part of its economic activity. Such transactions may be:

- Local supplies of goods and services for consideration in Romania
- Intra-Community acquisitions of goods and services for consideration in Romania
- Deemed acquisitions of goods and services in Romania
- Import of goods in Romania

VAT registration

VAT registration is required for persons carrying out operations which are taxable, VAT exempt with credit or having the place of taxation abroad, if the VAT would have been deductible in Romania.

Carrying out Intra-Community acquisitions also triggers the VAT registration obligation. Romanian established taxable persons with annual turnover of less than EUR 65,000 are eligible for a special VAT exemption regime. However, there are specific cases in which non-residents entities performing certain transactions in Romania do not have the obligation to register for VAT purposes, such as in case of non-transfers, triangular opera-

tions or call-off stock / consignment stock arrangements.

VAT registration

The standard rate of VAT is 19%, with two reduced rates of 9% and 5%.

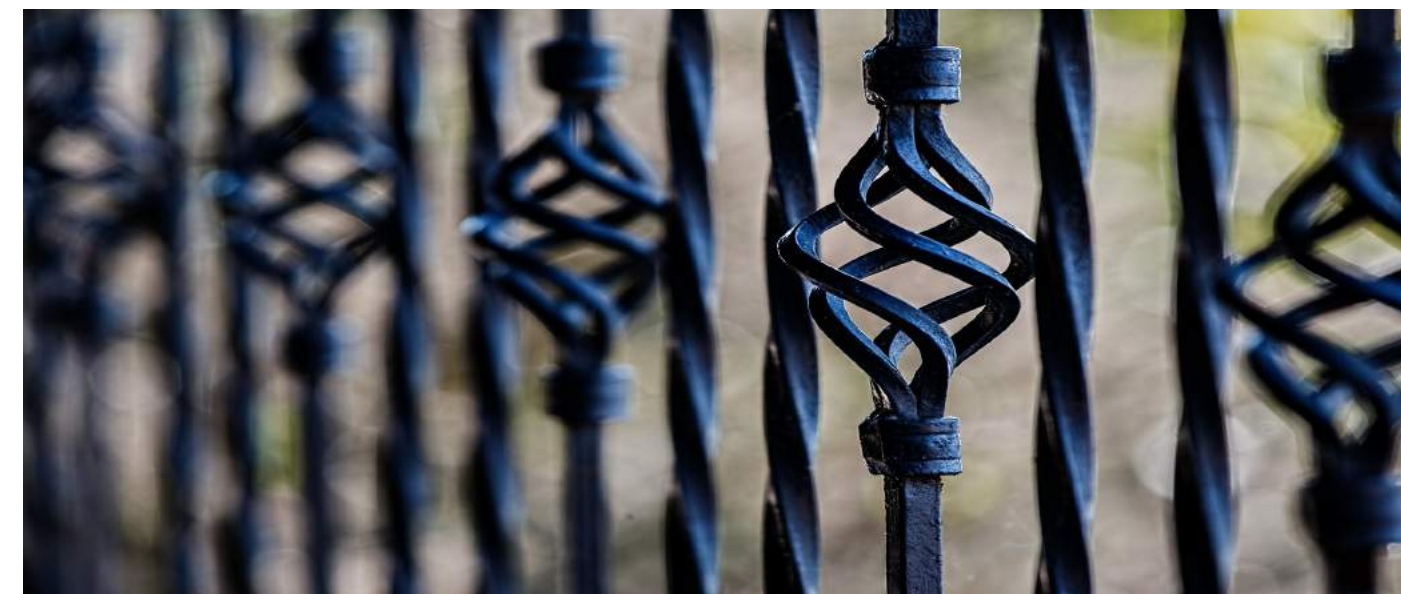
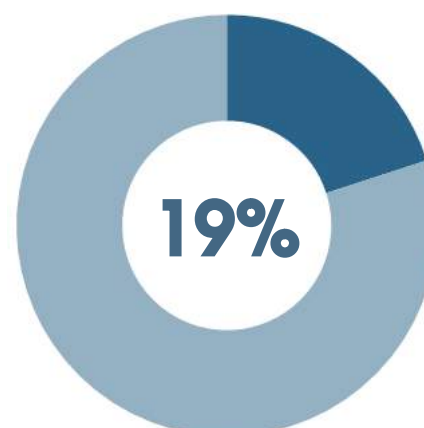
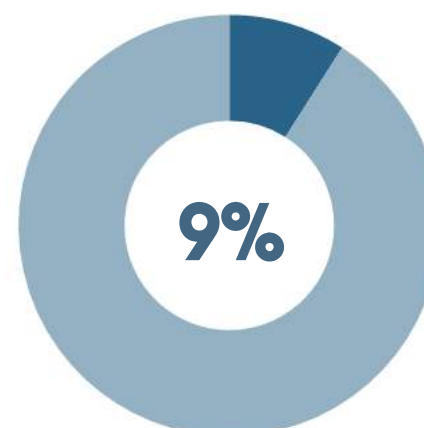
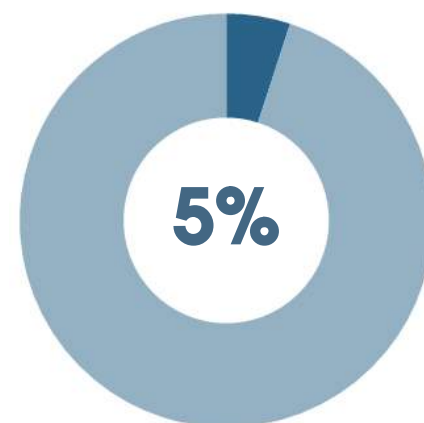
The 9% reduced VAT rate applies to certain supplies of goods and services, such as prosthesis and orthopedic products, medicine, accommodation services, food and non-alcoholic drinks, restaurant and catering services.

The 5% reduced VAT rate applies to certain supplies of goods and services, such as books and magazines, access to museums, castles, zoo and botanical gardens, cinema, expositions and cultural events and buildings as part of the social policy, including the land on which they are built, under certain conditions.

VAT exemptions

The Romanian legislation provides certain VAT exemptions with deduction right of the input VAT, such as exports and intra-Community supplies, international transport of people, VAT exemptions for goods placed in special customs regimes and financial and insurance services rendered to non-EU customers.

There are also other types of VAT exemptions, without deduction right of input VAT, such as certain supplies of general interest (e.g. hospital care, public post, cultural activities), supply of real estate,



(with some exceptions), the supplier having the option to apply VAT on them, financial-banking services (with some exceptions), insurance services. The above lists are not exhaustive.

VAT deduction right

A taxable person is entitled to deduct the input tax on its acquisitions, as long as the acquired goods/services are used for the purposes of its taxable transactions, or VAT exempt transactions with deduction right, as described above.

The VAT deduction right may be exercised within a timeframe of five years, if the beneficiary holds a correct invoice. In addition, in case of imports, the beneficiary must hold the import customs declaration, which mentions the taxable person as the importer for VAT purposes.

Where a taxable person carries out both supplies with VAT deduction right and supplies without VAT deduction right,

and it cannot allocate the inputs to one of the two categories of supplies, it should deduct input VAT based on pro-rata. Pro-rata is determined by dividing the total amount of supplies with VAT deduction right per year, to the total amount turnover per year, i.e. supplies with VAT deduction right and without VAT deduction right.

VAT Refunds

Romanian VAT registered entities in a VAT refundable position may request the reimbursement by ticking the refund box on the VAT return. The tax authorities should process the VAT refund claims within 45 days from the day when the VAT refund claims were submitted. In practice however, the VAT refund proves to be a lengthy procedure and significant delays may result. Usually, the VAT refund is preceded by a VAT audit from the tax authorities. Following such audit, there may be cases where part of

the amount requested for refund is denied, if the tax authorities conclude that the conditions governing VAT deduction right are not met.

Companies that are not VAT established in Romania, but EU established, may recover the VAT incurred in Romania via the 9th Directive. Companies that are not established in the EU may recover input VAT in Romania via the 13th Directive, provided that Romania has reciprocity agreements with their country of residence. Currently, Romania has concluded such agreements with Switzerland, Norway and Turkey (limited applicability).

Customs

Since 1 May 2016, the new European customs legislation applies - Union Customs Code. The customs simplifications and the customs special regimes are conditioned by fulfilling the Authorized Economic Operators conditions.

Fiscal incentives

Fiscal facilities for research and development (R&D) activities

Romanian taxpayers that perform R&D activities can benefit from various incentives for CIT relief, including:

- An additional 50% deduction for the eligible research and development related expenses;
- Accelerated depreciation for equipment and devices used in R&D activities of up to 50% of the fiscal value of the asset which may be deducted during the first year in usage. The remaining fiscal value of the asset would be depreciated over the remaining useful life.

Among the eligible expenses for the R&D incentives are the following:

- Depreciation and rental expenses assets that are used by taxpayers in R&D activities
- Salaries of personnel directly involved in R&D activities and related expenses
- Maintenance and repair costs for the assets used for the R&D activities
- Operating expenses, including expenses costs of consumables, materials, etc.
- Overhead expenses

Starting with January 2017 a new fiscal facility was introduced, an CIT exemption for taxpayers engaged exclusively in innovation, research and development activity, and its related activities, in the first 10 years of activity.

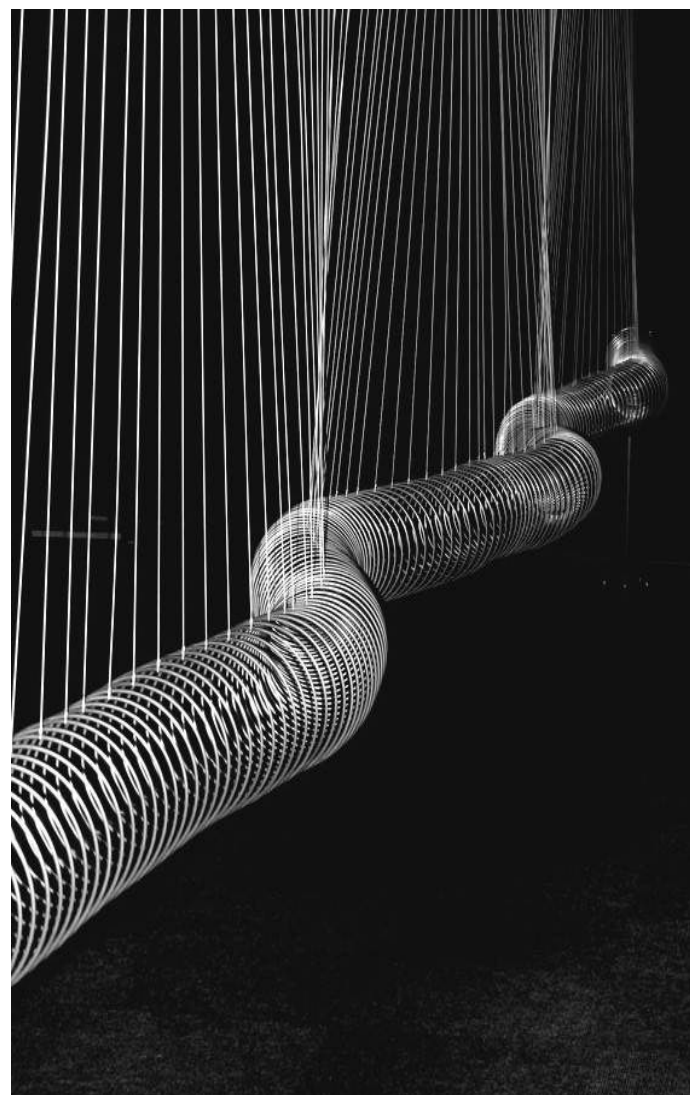
CIT exemption for reinvested profit

Another key investment incentive is available to local and foreign investors, consisting in the CIT exemption for reinvested profit in equipment and machinery, computers, tax cash registers, software and rights for use software.

In order to apply such exemption, the amount of the reinvested profit should be the balance of the profit/loss account for the relevant period, specifically the accounting profit accumulated from the beginning of the tax year in which the assets were put in use.

The tax exemption shall be granted in the limit of the CIT due for the period in which the profit was reinvested.

Source: Ministry of Public Finance



VAT simplification measures

The simplifications measures consists in the application of the reverse-charge mechanism at the level of the beneficiary, by reporting in the VAT return the related VAT both as input and output VAT. As such, local supplies that are normal subject to VAT imply in this case no actual cash payment of VAT to the state budget.

VAT simplification measures are available for:

- Supplies of waste and recyclable materials (specific types) and materials resulting from their manufacturing
- Supplies of wood and wood materials
- Supplies of certain cereals and technical plants (applicable until 31st December 2018)
- Transfer of greenhouse gas emission certificates (applicable until 31st December 2018)
- Supplies of electricity to resellers, that are taxable persons established in Romania, under specific conditions (applicable until 31st December 2018)
- Transfer of green certificates (applicable until 31st December 2018)
- Buildings, building parts and lands of any type, for which VAT is applicable, either by option of the seller or by law
- Supplies of investment gold for which VAT is applicable by option of the seller, under specific conditions
- Supplies of mobile phones and devices manufactured or adapted for the use in connection with an authorized network (applicable until 31st December 2018)
- Supplies of devices with integrated circuits, before their integration in the final products (applicable until 31st December 2018)
- Supplies of gaming console, PC tablets and laptops (applicable until 31st December 2018)

VAT group

Two or several taxpayers established in Romania which have at least 50% common shareholders may opt to be treated as a single tax group. The benefit of being part of a VAT fiscal group is the centralization of the reporting obligations and the possibility granted to offset the deductible VAT with the related collected VAT of the transactions performed by the whole group for each fiscal period. However, transactions between group members are still within the scope of VAT.

The following conditions must be cumulatively met to form a VAT group:

- Each group member is part of only one single tax group
- The option to form the single tax group refers to a period of at least 2 years
- All tax group members apply the same tax period

Others

- Special exemption from the salary income tax, applicable for employees carrying out software development activities and employees involved in R&D activities, fulfilling certain conditions
- Government subsidies for employment of graduates and single parents (e.g. for graduates and single parents employed for an undetermined period of time, an amount of up to ~170 EUR / individual can be claimed from the Romanian tax authorities for 12 months)



Source: Ministry of Public Finance

Cost of Living

The cost of living in Romania – especially in Bucharest – is approximately 50% lower when compared to other important western cities from EU Member States (Vienna, London, Berlin, Paris) and at least 12% cheaper than other capitals from CEE countries (Prague, Warsaw or Budapest).



Maintaining the same standard of life from...	with a salary of...	in Bucharest, you need a monthly salary of...
Vienna 	3 400 Euro	1 750 €
London 	4 500 Pounds	1 493 £
Paris 	4 300 Euro	1 755 €
Prague 	59 000 Czech Koruna	47 283 Czech Koruna
Warsaw 	8 800 Zlots	7 510 Zlots
Budapest 	630 000 Forints	541 411 Forints

Source: Numbeo, February, 2017

Expat Community

Largest expat communities

Republic of Moldova



Ukraine



Italy



United States of America



Germany



Canada



Hungary



France



Israel

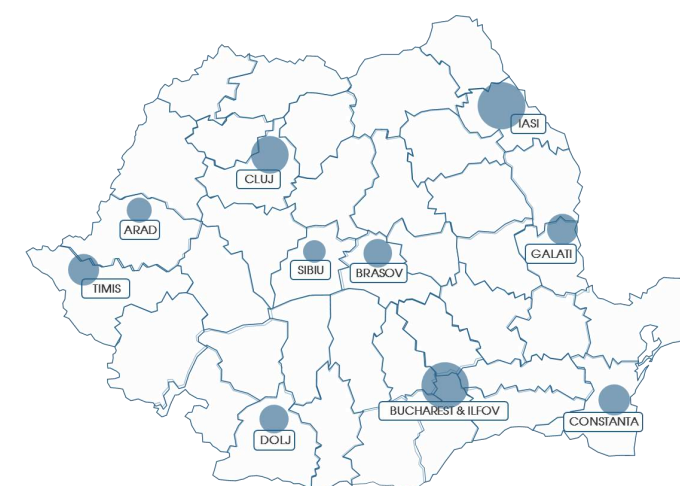


Austria



Permanent and temporary residents classification by county

1. Iasi
2. Bucharest & Ilfov
3. Cluj
4. Constanta
5. Timis
6. Dolj
7. Galati
8. Brasov
9. Arad
10. Sibiu



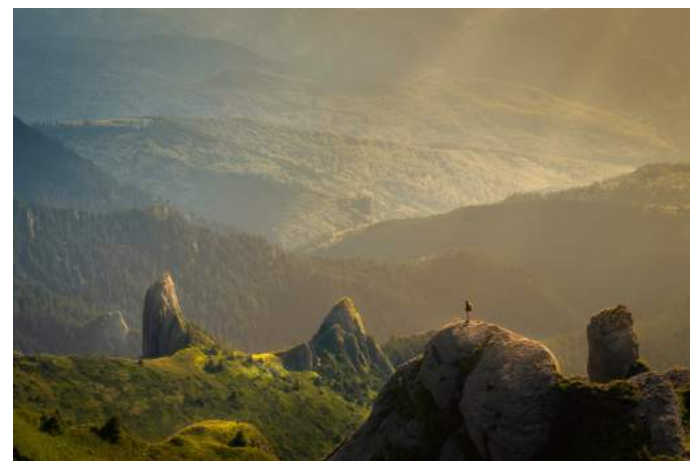
Source: National Institute of Statistics

Living in Romania

People who come to work in Romania often say that there are two awful moments in an expat's life: the moment when they find out they are being sent to Romania and the moment they are told they have to leave.



Thanks to the modern European lifestyle, society, education, cuisine, nightlife, architecture, the mixture of traditional with modern and, most importantly, the people's hospitality, Romania is a truly exciting destination for both expats and travelers.



International Schools

There are a number of international schools for expats families in Romania. They generally offer a high standard of education through a variety of curricula, extra-curricular activities and teaching styles. However, the standard and popularity of these schools also imply that places are limited and prices are often higher than for other educational institutions.

Bucharest

American International School of Bucharest
www.aisb.ro
Curriculum: International Baccalaureate (IB)
Age: 3 to 18

Bucharest Christian Academy
www.bcaromania.org
Curriculum: American
Ages: 3 to 18

Cambridge School of Bucharest
www.cambridgeschool.ro
Curriculum: British
Age: 3 to 18

International British School of Bucharest
www.ibsb.ro
Curriculum: National Curriculum of England and Wales
Age: 3 to 18

International School of Bucharest
www.isb.ro
Curriculum: National Curriculum of England and Wales
Age: 3 to 18

International School for Primary Education
www.inspe.ro
Curriculum: Scottish Curriculum for Excellence
Age: 1 to 12

Ioanid Preschool International Education (IPIE)
www.internationalkindergarden.ro
Curriculum: British
Age: 18 months to 3 years

Lycee Francais Anna de Noailles
www.lyceefrancais.ro
Curriculum: French
Age: 6 to 18

Mark Twain International School
www.marktwainschool.ro
Curriculum: International Baccalaureate (IB)
Age: 3 to 18

Olga Gudynn International School
www.olgagudynn.ro
Curriculum: Romanian National Curriculum and Cambridge ESOL Curriculum
Languages: Romanian and English
Age: 3 to 18

Iasi

Seven Hills International School
www.sevenhills.ro
Curriculum: British
Age: 3 to 14

EuroEd International School
www.euroed.ro
Curriculum: Romanian
Age: 3 to 10

Paradise International School
www.paradisul-copii.ro/en
Curriculum: National Curriculum of Romania and the United Kingdom
Age: 1 to 14

Cluj-Napoca

Transylvania College, The Cambridge International School in Cluj
www.transylvania-college.ro
Curriculum: Romanian National Curriculum and Cambridge CIE Curriculum
Age: 1 to 18

Royal School in Transylvania
www.transylvania-college.ro
Curriculum: National Curriculum of England and Wales
Age: 3 to 14

Timisoara

International House Timisoara
www.ihm.ro/en/home
Curriculum: British
Age: 5 to 14

William Shakespeare High School Timisoara
www.ihm.ro/en/home
Curriculum: Romanian National Curriculum
Age: 14 to 18